VICTOR KHANYE LOCAL MUNICIPALITY

A prosperous Mpumalanga Western gateway city for a cohesive developed community



2018/19 Final Adjusted Service Delivery Budget Implementation Plan



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1. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality, it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillor's, municipal manager, senior managers and community."



2. LEGISLATION

The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) Projections for each month of-
 - (i) Revenue to be collected, by source; and
 - (ii) Operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Victor Khanye Local Municipality:

- 1. Monthly projections of revenue to be collected by source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Ward information for expenditure and service delivery
- 5. Detailed capital works plan broken down by ward over three years



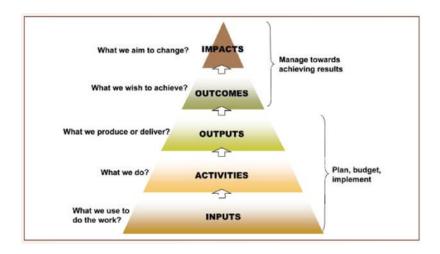
METHODOLOGY AND CONTENT

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Victor Khanye Local Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information¹ (FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes. Then SMART programme objectives and short, medium and long terms strategies were developed to achieve the outcomes and associated output indicators and targets.

Thereafter projects were identified with required budget as well as appropriate human resources, furniture and equipment (inputs). This process was used to prioritise projects, capital items to be acquired and the personnel budget.



¹ The Framework for Managing Programme Performance Information is available at: www.treasury.gov.za



The strategies of the municipality, which are linked to programmes, measurement and targets as well as projects focus on and are aligned to the National and Provincial priorities.

The key performance indicators and targets as well as the projects that are contained in this SDBIP are to measure, monitor and report on the implementation of the outcomes and strategies identified in the strategic phase of the IDP. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. The second layer of the SDBIP, that need not be made public, will deal with the breakdown of more details of outputs per directorate and will be contained in the directorates' SDBIPs.



4. VISION AND MISSION

The strategic vision of the organisation establishes the long term goal that the Municipality wants to achieve. Victor Khanye Local Municipality's vision is one that is one that remains steadfast on its commitment to deliver on its mandate as contained in their vision statement The vision developed by the Municipality is striving to be:

"A prosperous Mpumalanga Western Gateway city for a cohesive developed community"²

A mission statement reflects the way in which the municipality will conduct their everyday tasks. It describes the purpose of the municipality and the areas to focus on in order to achieve its vision. The mission addresses the objects of government as stipulated in Section 152 of the Constitution: Democratic and accountable governance, sustainable services, social and economic development, safe and healthy environment and encouraged community involvement. This is illustrated in the mission statement of the Victor Khanye Local Municipality:

"To provide quality and sustainable services to the diverse community in a responsive and efficient way for optimum economic growth in order to enhance prosperity.

Inspired by desire to be positioned on the global map of attractive cities resulting in a positive impact on investment, jobs, inhabitants, visitors, and events through quality service provision"

² 2017/21 IDP



5. STRATEGIC ALIGNMENT

The SDBIP of the Victor Khanye Local Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001 and within the context of its vision, the following key strategic thrusts and developmental goals have been developed as reflected in the following table.

Key Performance Area	Strategic Thrust	Strategic Goal
KPA 1 - Basic Service Delivery and	Service Delivery	Improved provision of basic services to the residents of VKLM
Infrastructure		Improved social protection and education outcomes
KPA 2: Financial Viability and Finance	Financial Viability	Improved compliance to MFMA and VKLM policy Framework
Management	Financial Management	
KPA 3: Institutional Development and	Organisational Development	Improved efficiency and effective of the Municipal Administration
Transformation	Performance Management	
	Operational Efficiency	
KPA 4: Good Governance and Public	Accountability	Improve community confidence in the system of local government
Participation	Good Governance	
	Customer Relationship Management	
KPA 5 : Spatial Development	Land Tenure and Spatial Development	Increase regularization of built environment
KPA 6: Local Economic Development	Economic Growth and Development	Increased economic activity and job creation



PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget and MBRR A1 Schedules that serve as supporting documentation for the budget, in particular Schedules SA 25 – SA 30 and will deal with the following:

Monthly Revenue Projections:	Monthly Expenditure Projections:	Cash Flow Projections:
a. Revenue by source;b. Revenue by vote;c. Revenue in terms of	a. Expenditure by type;b. Overall expenditure:i. By vote	a. Cash receipts by sourceb. Cash payments by type
standard classifications.	ii. In terms of standard classifications	
	c. Capital expenditure: i. By vote ii. In terms of standard classifications	

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA



Supporting Table SA25 Consolidated budgeted monthly revenue by source

Description						Budget Yea	ır 2018/19							n Term Rever nditure Frame	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source															
Property rates	8 064	8 064	8 064	8 064	8 064	8 064	8 064	8 064	8 064	8 064	8 064	8 064	96 766	100 233	105 655
Service charges - electricity revenue	13 310	13 310	13 310	13 310	13 310	13 310	13 310	13 310	13 310	13 310	13 310	13 310	159 714	167 439	176 727
Service charges - water revenue	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	37 206	40 054	42 037
Service charges - sanitation revenue	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	13 492	14 221	15 003
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	15 469	15 469	16 304	17 201
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	_	-	-
Rental of facilities and equipment	242	242	242	242	242	242	242	242	242	242	242	242	2 899	3 055	3 323
Interest earned - external investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	32 267	34 001	35 880
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	_	-	-
Fines, penalties and forfeits	168	168	168	168	168	168	168	168	168	168	168	168	2 011	2 120	2 224
Licences and permits	153	153	153	153	153	153	153	153	153	153	153	153	1 833	1 933	1 979
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	_	-	-
Transfers and subsidies	7 266	7 266	7 266	7 266	7 266	7 266	7 266	7 266	7 266	7 266	7 266	7 266	87 187	91 895	96 949
Other revenue	228	228	228	228	228	228	228	228	228	228	228	228	2 731	2 869	2 996
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	ı	-	-	-
Total Revenue (excluding capital transfers and contributions)	36 342	36 342	36 342	36 342	36 342	36 342	36 342	36 342	36 342	36 342	36 342	51 811	451 577	474 122	499 974



Supporting Table SA25 Consolidated budgeted monthly expenditure by type

Description						Budge	et Year 2018	3/19					Medium Te	rm Revenue a Framewor	nd Expenditure k
R thousand	July	August	Sept.	Octobe r	Novembe r	Decem ber	Januar y	February	March	April	Мау	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Expenditure By Type															
Employee related costs	12 805	12 805	12 805	12 805	12 805	12 805	12 805	12 805	12 805	12 805	12 805	12 805	153 660	161 054	172 519
Remuneration of councillors	157	157	157	157	157	157	157	157	157	157	157	314	2 040	2 150	2 268
Debt impairment	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	12 209	35 126	37 023	39 059
Depreciation & asset impairment	-	-	-	-	-	-	-	-	-	-	-	25 000	25 000	26 350	27 799
Finance charges	-	-	-	-	-	-	_	-	-	-	-	-	-	-	-
Bulk purchases	11 917	11 917	11 917	11 917	11 917	11 917	11 917	11 917	11 917	11 917	11 917	11 917	143 000	151 424	166 467
Other materials	195	195	195	195	195	195	195	195	195	195	195	195	2 345	2 472	2 608
Contracted services	2 287	2 287	2 287	2 287	2 287	2 287	2 287	2 287	2 287	2 287	2 287	2 287	27 438	28 929	30 526
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	1 711	1 711	1 711	1 711	1 711	1 711	1 711	1 711	1 711	1 711	1 711	35 704	54 529	57 474	60 635
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	31 155	31 155	31 155	31 155	31 155	31 155	31 155	31 155	31 155	31 155	31 155	100 432	443 139	466 876	501 882
Surplus/(Deficit)															
	5 187	5 187	5 187	5 187	5 187	5 187	5 187	5 187	5 187	5 187	5 187	(48 620)	8 438	7 247	(1 909)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)															
Transfers and subsidies - capital (in-kind - all)	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	24 477	33 232	32 513
Surplus/(Deficit) after capital transfers & contributions	-	-	-	-	-	-	-	-	_	-	_	-	-	1	-
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities Share of surplus/ (deficit) of associate	-	_	_	-	-	_	_	-	_	-	_	_	_	_	_
Surplus/(Deficit)	7 227	7 227	7 227	7 227	7 227	7 227	7 227	7 227	7 227	7 227	7 227	(46 580)	32 915	40 479	30 604



Supporting Table SA26 Consolidated budgeted monthly revenue (municipal vote)

Description						Budget Ye	ar 2018/19							n Term Reven nditure Frame	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote															
Vote 1 - Office of the Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	158 555	165 351	174 361
Vote 3 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Community and Social Services	30	30	30	30	30	30	30	30	30	30	30	30	360	379	399
Vote 5 - Sport and Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Public Safety	375	375	375	375	375	375	375	375	375	375	375	375	4 500	4 743	5 004
Vote 7 - Housing	33	33	33	33	33	33	33	33	33	33	33	33	397	407	430
Vote 8 - Health Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Roads Transport	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	24 477	24 912	26 113
Vote 11 - Electricity Services	13 546	13 546	13 546	13 546	13 546	13 546	13 546	13 546	13 546	13 546	13 546	13 546	162 548	178 745	186 278
Vote 12 - Water Services	6 910	6 910	6 910	6 910	6 910	6 910	6 910	6 910	6 910	6 910	6 910	6 910	82 916	88 276	92 920
Vote 13 - Waste Water Management	1 553	1 553	1 553	1 553	1 553	1 553	1 553	1 553	1 553	1 553	1 553	1 553	18 636	19 642	20 723
Vote 14 - Solid Waste Management	1 603	1 603	1 603	1 603	1 603	1 603	1 603	1 603	1 603	1 603	1 603	1 603	19 241	20 280	21 395
Vote 15 - Name of Vote	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	39 303	39 303	39 303	39 303	39 303	39 303	39 303	39 303	39 303	39 303	39 303	39 303	471 630	502 736	527 623



Supporting Table SA26 Consolidated budgeted monthly expenditure (municipal vote)

Description						Budget Yea	ar 2018/19							n Term Rever nditure Fram	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Expenditure by Vote to be appropriated															
Vote 1 - Office of the Municipal Manager	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	32 113	33 847	35 708
Vote 2 - Budget and Treasury	3 396	3 396	3 396	3 396	3 396	3 396	3 396	3 396	3 396	3 396	3 396	3 396	40 754	41 998	44 810
Vote 3 - Corporate Services	1 931	1 931	1 931	1 931	1 931	1 931	1 931	1 931	1 931	1 931	1 931	1 931	23 177	24 428	25 771
Vote 4 - Community and Social Services	916	916	916	916	916	916	916	916	916	916	916	916	10 991	11 630	12 270
Vote 5 - Sport and Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Public Safety	1 765	1 765	1 765	1 765	1 765	1 765	1 765	1 765	1 765	1 765	1 765	1 765	21 176	22 323	23 691
Vote 7 - Housing	558	558	558	558	558	558	558	558	558	558	558	558	6 700	7 062	6 841
Vote 8 - Health Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Planning and Development	623	623	623	623	623	623	623	623	623	623	623	623	7 479	6 896	7 280
Vote 10 - Roads Transport	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	36 222	39 848	43 808
Vote 11 - Electricity Services	11 564	11 564	11 564	11 564	11 564	11 564	11 564	11 564	11 564	11 564	11 564	11 564	138 763	146 967	162 555
Vote 12 - Water Services	5 589	5 589	5 589	5 589	5 589	5 589	5 589	5 589	5 589	5 589	5 589	5 589	67 063	71 105	70 262
Vote 13 - Waste Water Management	2 892	2 892	2 892	2 892	2 892	2 892	2 892	2 892	2 892	2 892	2 892	2 892	34 704	36 500	37 785
Vote 14 - Solid Waste Management	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	23 998	25 293	26 762
Vote 15 - Name of Vote	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Total Expenditure by Vote	36 928	36 928	36 928	36 928	36 928	36 928	36 928	36 928	36 928	36 928	36 928	36 928	443 139	467 895	497 543
Surplus/(Deficit) before assoc.															
Taxation	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	28 491	34 841	30 079
Attributable to minorities Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	28 491	34 841	30 079



Supporting Table SA27 Consolidated budgeted monthly revenue (functional classification)

Description						Budget Yea	ar 2018/19							n Term Rever nditure Framo	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional															
Governance and administration	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	158 555	165 351	174 361
Executive and council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	13 213	158 555	165 351	174 361
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety	84	84	84	84	84	84	84	84	84	84	84	84	1 007	1 050	1 107
Community and social services	30	30	30	30	30	30	30	30	30	30	30	30	360	379	399
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	21	21	21	21	21	21	21	21	21	21	21	21	250	264	278
Housing	33	33	33	33	33	33	33	33	33	33	33	33	397	407	430
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Economic and environmental services	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	28 727	29 392	30 839
Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	2 394	28 727	29 392	30 839
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services	23 612	23 612	23 612	23 612	23 612	23 612	23 612	23 612	23 612	23 612	23 612	23 612	283 341	306 944	321 316
Energy sources	13 546	13 546	13 546	13 546	13 546	13 546	13 546	13 546	13 546	13 546	13 546	13 546	162 548	178 745	186 278
Water management	6 910	6 910	6 910	6 910	6 910	6 910	6 910	6 910	6 910	6 910	6 910	6 910	82 916	88 276	92 920
Waste water management	1 553	1 553	1 553	1 553	1 553	1 553	1 553	1 553	1 553	1 553	1 553	1 553	18 636	19 642	20 723
Waste management	1 603	1 603	1 603	1 603	1 603	1 603	1 603	1 603	1 603	1 603	1 603	1 603	19 241	20 280	21 395
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	_	-
Total Revenue - Functional	39 303	39 303	39 303	39 303	39 303	39 303	39 303	39 303	39 303	39 303	39 303	39 303	471 630	502 736	527 623



Supporting Table SA27 Consolidated budgeted monthly expenditure (functional classification)

Description Description				•	•	Budget Ye		,						n Term Rever nditure Fram	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Expenditure - Functional															
Governance and administration	9 206	9 206	9 206	9 206	9 206	9 206	9 206	9 206	9 206	9 206	9 206	9 206	110 471	116 048	122 321
Executive and council	1 690	1 690	1 690	1 690	1 690	1 690	1 690	1 690	1 690	1 690	1 690	1 690	20 278	21 373	22 549
Finance and administration	7 516	7 516	7 516	7 516	7 516	7 516	7 516	7 516	7 516	7 516	7 516	7 516	90 192	94 675	99 772
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety	2 557	2 557	2 557	2 557	2 557	2 557	2 557	2 557	2 557	2 557	2 557	2 557	30 681	32 383	33 634
Community and social services	1 110	1 110	1 110	1 110	1 110	1 109	1 110	1 110	1 110	1 110	1 110	1 110	13 314	14 079	14 853
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Public safety	889	889	889	889	889	889	889	889	889	889	889	889	10 667	11 243	11 940
Housing	558	558	558	558	558	558	558	558	558	558	558	558	6 700	7 062	6 841
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Economic and environmental services	2 885	2 885	2 885	2 885	2 885	2 885	2 885	2 885	2 885	2 885	2 885	2 885	34 626	35 512	38 184
Planning and development	623	623	623	623	623	623	623	623	623	623	623	623	7 479	6 896	7 280
Road transport	2 262	2 262	2 262	2 262	2 262	2 262	2 262	2 262	2 262	2 262	2 262	2 262	27 147	28 616	30 904
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Trading services	22 044	22 044	22 044	22 044	22 044	22 044	22 044	22 044	22 044	22 044	22 044	22 044	264 528	279 864	297 364
Energy sources	11 564	11 564	11 564	11 564	11 564	11 564	11 564	11 564	11 564	11 564	11 564	11 564	138 763	146 967	162 555
Water management	5 589	5 589	5 589	5 589	5 589	5 589	5 589	5 589	5 589	5 589	5 589	5 589	67 063	71 105	70 262
Waste water management	2 892	2 892	2 892	2 892	2 892	2 892	2 892	2 892	2 892	2 892	2 892	2 892	34 704	36 500	37 785
Waste management	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	23 998	25 293	26 762
Total Expenditure - Functional	236	236	236	236	236	236	236	236	236	236	236	236	2 834	4 088	6 040
Surplus/(Deficit) before assoc.	36 928	36 928	36 928	36 928	36 928	36 928	36 928	36 928	36 928	36 928	36 928	36 928	443 139	467 895	497 543
Surplus/(Deficit)	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	28 491	34 841	30 079



Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description						Budget Ye	ear 2018/19							n Term Rever nditure Fram	
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Single-year expenditure to be appropriated															
Vote 1 - Office of the Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Community and Social Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Sport and Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Health Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Roads Transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Electricity Services	125	125	125	125	125	125	125	125	125	125	125	125	1 500	-	-
Vote 12 - Water Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - Solid Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Name of Vote	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	125	125	125	125	125	125	125	125	125	125	125	125	1 500	-	-
Total Capital Expenditure	125	125	125	125	125	125	125	125	125	125	125	125	1 500	-	-



Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)

Description				•		Budget Ye	ear 2018/19	•						n Term Rever nditure Fram	
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital Expenditure - Functional															
Governance and administration	804	804	804	804	804	804	804	804	804	804	804	(3 896)	4 950	14 260	13 430
Executive and council	21	21	21	21	21	21	21	21	21	21	21	21	250	280	310
Finance and administration	783	783	783	783	783	783	783	783	783	783	783	(3 917)	4 700	13 980	13 120
Community and public safety	_	-	_	-	-	-	_	_	-	-	-	-	_	-	-
Community and social services	21	21	21	21	21	21	21	21	21	21	21	21	250	-	_
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	_	-	_
Public safety	_	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Economic and environmental services	21	21	21	21	21	21	21	21	21	21	21	21	250	-	-
Road transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Trading services	-	-	-	-	-	-	-	-	-	-	-	_	-	-	_
Energy sources	733	733	733	733	733	733	733	733	733	733	733	733	8 800	8 000	10 000
Water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management	733	733	733	733	733	733	733	733	733	733	733	733	8 800	8 000	10 000
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Total Capital Expenditure - Functional	1 354	1 354	1 354	1 354	1 354	1 354	1 354	1 354	1 354	1 354	1 354	1 354	16 253	14 223	9 807
Funded by:															
National Government												25 053	25 053	22 223	19 807
Provincial Government / District												-	-	-	_
Transfers recognised - capital	-	_	_	_	-	-	_	-	_	_	_				1
Internally generated funds												-	-	-	_
Total Capital Funding	-	_	_	-	_	-	_	-	-	-	-	30 253	30 253	36 483	33 237



Supporting Table SA30 Consolidated budgeted monthly cash flow (Cash Receipts by Source)

MONTHLY CASH FLOWS						Budget Year	r 2018/19							n Term Rever nditure Frame	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Receipts By Source															
Property rates	8 064	8 064	8 064	8 064	8 064	8 064	8 064	8 064	8 064	8 064	8 064	8 064	96 766	100 233	105 655
Service charges - electricity revenue	13 310	13 310	13 310	13 310	13 310	13 310	13 310	13 310	13 310	13 310	13 310	13 310	159 714	167 439	176 727
Service charges - water revenue	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	37 206	40 054	42 037
Service charges - sanitation revenue	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	13 492	14 221	15 003
Service charges - refuse revenue	1 289	1 289	1 289	1 289	1 289	1 289	1 289	1 289	1 289	1 289	1 289	1 289	15 469	16 304	17 201
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments	242	242	242	242	242	242	242	242	242	242	242	242	2 899	3 055	3 323
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	32 267	34 001	35 880
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	168	168	168	168	168	168	168	168	168	168	168	168	2 011	2 120	2 224
Transfer receipts - operational	153	153	153	153	153	153	153	153	153	153	153	153	1 833	1 933	1 979
Other revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash Receipts by Source	37 631	37 631	37 631	37 631	37 631	37 631	37 631	37 631	37 631	37 631	37 631	37 631	451 577	474 122	499 974
Other Cash Flows by Source	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	2 040	24 477	33 232	32 513
Transfers and subsidies - capital (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises & Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	_	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	39 671	39 671	39 671	39 671	39 671	39 671	39 671	39 671	39 671	39 671	39 671	44 151	480 534	512 076	537 468



Supporting Table SA30 Consolidated budgeted monthly cash flow (Cash Payments by Type)

MONTHLY CASH FLOWS						Budget '	Year 2018/1	9						ım Term Revenu enditure Framev	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Payments by Type															
Employee related costs	12 805	12 805	12 805	12 805	12 805	12 805	12 805	12 805	12 805	12 805	12 805	12 805	153 660	161 054	172 519
Remuneration of councillors	157	157	157	157	157	157	157	157	157	157	157	157	1 883	1 984	2 093
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Electricity	9 167	9 167	9 167	9 167	9 167	9 167	9 167	9 167	9 167	9 167	9 167	9 167	110 000	116 480	130 436
Bulk purchases - Water & Sewer	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	2 750	33 000	34 944	36 031
Other materials	195	195	195	195	195	195	195	195	195	195	195	195	2 345	2 472	2 608
Contracted services	2 287	2 287	2 287	2 287	2 287	2 287	2 287	2 287	2 287	2 287	2 287	2 287	27 438	28 929	30 526
Transfers and grants - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	228	228	228	228	228	228	228	228	228	228	228	43 033	45 536	47 912	46 544
Cash Payments by Type	27 588	27 588	27 588	27 588	27 588	27 588	27 588	27 588	27 588	27 588	27 588	70 393	373 862	393 775	420 758
Other Cash Flows/Payments by Type															
Capital assets	125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 581	1 668
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	27 713	27 713	27 713	27 713	27 713	27 713	27 713	27 713	27 713	27 713	27 713	70 518	375 362	395 356	422 426
NET INCREASE/(DECREASE) IN CASH HELD	11 958	11 958	11 958	11 958	11 958	11 958	11 958	11 958	11 958	11 958	11 958	(26 367)	105 172	116 720	115 042
Cash/cash equivalents at the month/year begin:	15 000	26 958	38 916	50 874	62 832	74 790	86 748	98 706	110 664	122 622	134 580	146 539	15 000	120 172	236 892
Cash/cash equivalents at the month/year end:	26 958	38 916	50 874	62 832	74 790	86 748	98 706	110 664	122 622	134 580	146 539	120 172	120 172	236 892	351 934



7. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. The high level indicators and targets per Department follows:

		KPA 1:	BASIC	SERVI	CE DEL	IVERY A	AND INF	RASTRU	ICTURE	DEVEL	OPMEN	ĮT .		
		Stra	ategic	Goal: In	nproved	l social	protect	ion and e	ducatio	n outco	mes			
Ctuata aia			-	Deen	CDDID	Budget	Dudast	Baseline			2	018/19		
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Alloc. R'000	Budget Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Indigent	% of households earning less than R3000 per month provided with access to free basic services by 30 June 2019 (GKPI)	1.11	CFO	N/A	0	Opex	100%	100%	100%	100%	100%	100%	Copy of a list of households provided with FBS



KPA 1 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE

Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline			,	2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Waste Removal	Number of formal businesses with access to waste collection utilising mass containers as per the approved schedule per week.	1.5	ED:CSS	1.5.3	3 500	Opex	New	20	20	20	20	80	Copy of a signed register by the business representative
		Number of formal streets with street cleaning services per week as per schedule		ED:CSS	1.5.4	2 000	Opex	New	22	22	22	22	88	Copies of weekly signed street registers



KPA 1 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE

Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
	Waste Removal	Number of illegal dumping spots cleared per quarter as per schedule	1.5	ED:CSS	1.5.5	2 000	Opex	New	20	20	30	30	100	Copies of quarterly signed approved schedule
Service Delivery	Disaster Management	% response time after hours (10 min) with respect to the request for emergency services received per month to vehicles out the gate	1.10	ED:CSS	N/A	0	Opex	99.5%	85%	85%	85%	85%	85%	Copies of monthly statistics register



		KPA 1:	BASIC	SERVI	CE DEL	IVERY A	AND INF	RASTRUC	CTURE	DEVELO	OPMEN ⁻	Γ		
		Strategio	Goal	Improv	ed prov	ision o	f basic s	ervices to	the res	sidents	of VKLI	VI		
Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline			2	018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service	Sanitation	% of households with access to basic levels of sanitation by 30 Jun 2019 – (GKPI)	1.1	ED:TS	N/A	3 000	MIG	91.1%	N/A	N/A	N/A	90,1%	90,1%	Register of happy letters and the happy letters
Delivery	Water	% of households with access to basic levels of water by 30 Jun 2019 (GKPI)	1.2	ED:TS	N/A	1 287	MIG	95.7%	N/A	N/A	N/A	93,6%	93,6%	Register of happy letters and the happy letters



KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Goal: Improved provision of basic services to the residents of VKLM

								001 11000						
Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
	Housing	Number of monthly reports submitted to Council with respect to the # of new RDP Housing units provided by the PDoHS by June 2019	1.3	ED:TS	N/A	0	Opex	4	3	3	3	3	12	Copies of quarterly reports tabled at Council
Service Delivery	Electricity	% of households with access to basic levels of electricity by 30 Jun 2019 (GKPI)	1.6	ED:TS	N/A	0	INEP	0%	N/A	N/A	N/A	98,9%	98,9%	Certificate of Compliance (CoC)
	Roads and Storm Water	Number of Kms of tarred roads and storm water provided by 30 Jun 2019	1.7	ED:TS	N/A	8 800	MIG	1.5 Kms	N/A	N/A	N/A	1,5	1,5	Completion certificates provided by contracted consultants



KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Goal: Improved social protection and education outcomes

Strategic			IDP	Resp.	SDBIP	Budget Alloc.	Budget	Baseline				2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
	Mandela Day	Number of events held to commemorate Nelson Mandela's Birthday by the 30th Sept 2018		ММ	1.12.3	390	Opex	1	1	N/A	N/A	N/A	1	Copy of close- out reports for each event held
Service Delivery	Community	Number of initiatives focused on improving the life of designated groups by the 30th Jun 2019	1.12	ММ	1.12.4	761	Opex	3	N/A	1	1	1	3	Copy of close- out reports for each initiative
	Community Upliftment	Number of learners provided with financial support (Mayoral community programme) by the 31st March 2019	1.12	ММ	N/A	380	Opex	28	N/A	N/A	32	N/A	32	Copies of successful learner applications and report on Bursary Fund allocation and Copy of closeout reports



KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT Strategic Goal: Improved social protection and education outcomes Baseline 2018/19 **Budget** IDP **SDBIP Budget** Resp. **Strategic Programme KPI Source** Thrust Link MM/ED Ref No Source 2nd 2016/17 3rd Qtr R'000 1st Qtr 4th Qtr Annual POE Qtr Number of events scheduled and held in terms of mainstreaming of Copy of close-Mainstream 7 2 2 2 6 Disability gender (man and MM 1.12.5 60 Opex N/A out reports for woman), disabled, and Gender each event elderly and children by the 30th Jun 2019 Number of educational Copy of closeinitiatives MM 1.12.6 200 Opex 9 1 2 3 3 9 out reports for implemented in 1.12 each initiative terms of the Youth by 30th Jun 2019 Service Number of Sports and Arts and Delivery Youth Copy of close-Culture events out reports for MM 1.12.7 N/A 2 N/A 2 4 200 Opex held in terms of each event the youth by 30th Jun 2019 Copy of close-Number of Youth out reports for Imbizo's held by MM 1.12.9 100 Opex 3 1 1 1 1 4 each İmbizo's 30 June 2019 held Number of HIV/AID's Copy of closeeducational out report of Mainstream MM awareness 1.13 1.13.1 40 Opex 10 1 1 1 4 each HIV/AIDS campaigns campaign implemented each held

quarter



KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT Strategic Goal: Improved social protection and education outcomes 2018/19 **Baseline** Budget Alloc. Strategic **SDBIP Budget IDP** Resp. **Programme KPI** Thrust Link MM/ED **Ref No** Source 2nd R'000 2016/17 3rd Qtr 1st Qtr 4th Qtr **Annual** POE Qtr Number of reports Copy of the submitted to monthly CoGTA Back Council per 1.1 to N/A **All Services** month in terms MM 0 Opex 12 3 3 3 3 12 to Basics 1.7 of compliance to reports and the CoGTA Council Resolution Back to Basics reporting system Service % of new Delivery Capital projects Copies of the started on time individual In terms of the project Project appointment of appointment 0 1.4 MM 1.4.1 Opex 100% 100% N/A N/A N/A 100% Management consultants / letters in contractors terms of excluding NDM consultants/co funded projects ntractors by 30 Sept 2018



KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT Strategic Goal: Improved provision of basic services to the residents of VKLM **Baseline** 2018/19 **Budget** Budget **SDBIP Strategic IDP** Resp. Alloc. **Programme KPI** Thrust Link MM/ED **Ref No** Source 2nd R'000 2016/17 3rd Qtr 1st Qtr 4th Qtr **Annual** POE Qtr Number of community Copy of closeawareness out report for campaigns in ED:CSS 1.5.1 0 Opex 4 terms of waste each management campaign implemented per quarter Improved Number of Community formal awareness 1.5 household areas Copies of Waste (inclusive of the weekly removal repeated areas) approved Service with kerbside (signed) ED:CSS 1.5.2 10 000 25 25 25 25 100 Opex New Delivery refuse collection waste removal services per collection week as per schedules by approved supervisor schedule (GKPI). Number of road safety Copy of closeawareness / out reports for Road Safety prevention 1.9 ED:CSS 1.9.1 0 Opex 4 N/A 2 2 2 6 each campaigns

campaign

implemented per quarter.



		KPA 1:	BASIC	SERVI	CE DEL	IVERY A	AND INF	RASTRU	JCTURE	DEVE	OPMEN	NT .		
		Strategio	Goal	: Improv	ed prov	ision o	f basic	services	to the re	esident	s of VKI	_M		
Strategic	_	1651	IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		% availability of emergency response vehicles per quarter to comply to the codes of practice (SANS 10090)		ED:CSS	1.10.1	550	Opex	73.7%	85%	85%	85%	85%	85%	Copies of monthly statistics register
Service Delivery	Disaster Management	Number of community awareness programmes conducted per quarter with respect to emergency / disaster risk awareness	1.10	ED:CSS	1.10.2	0	Opex	7	1	1	2	2	6	Copies of the Public Education and Awareness Report
		% response time normal hours (5 min) with respect to the request for emergency services received per month to vehicles out the gate		ED:CSS	1.10.3	0	Opex	89.3%	85%	85%	85%	85%	85%	Copies of monthly statistics register



KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT Strategic Goal: Improved social protection and education outcomes **Baseline** 2018/19 **Budget SDBIP IDP Budget Strategic** Resp. Alloc. **Programme KPI** MM/ED Thrust **Ref No** 2nd Link Source R'000 2016/17 1st Qtr 3rd Qtr 4th Qtr POE Annual Qtr Number of Copies of community members monthly utilizing the >11 statistics ED:CSS 1.12.1 25 Opex 20 695 >3 000 >2 000 >3 000 >3 000 library facilities 000 register with names and monthly, Libraries excluding PC signatures users Number of PC Copies of users at the monthly Service ED:CSS 0 **DCSR** 1.12 1.12.2 11 878 >1 600 >1 600 >3 000 >3 000 >9 200 Delivery Library facilities statistics per quarter register Number of Greening and environmental Copy of closeout reports for Environment awareness ED:CSS 1.12.11 0 Opex 7 2 2 2 2 8 al Protection campaigns and each initiatives campaign held implemented per quarter



		KPA 1: E	BASIC	SERVIC	E DELI	VERY A	ND INF	RASTRU	CTURE	DEVEL	OPMEN	T			
		Strategic	Goal:	Improv	ed prov	ision of	basic s	ervices t	o the re	sidents	of VKL	М			
Strategic	Thrust Programme Link MM/ED Ref No Ri000 Source 2016/17 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr Annual POE														
Thrust	Programme	KPI	Link					2016/17	1st Qtr		3rd Qtr	4th Qtr	Annual	POE	
Service Delivery	Sanitation	Number of households in Formal Human Settlements provided with (alternative sanitation) by June 2019	1.1	ED:TS	1.1.1	3 000	MIG	440	N/A	N/A	N/A	150	150	Beneficiary register	



KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline			2	018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		Number of new Capital projects (infrastructure) completed in terms of agreed schedule excluding NDM funded projects by 30 Jun 2019		ED:TS	1.4.2	0	Capex	100%	N/A	N/A	N/A	5	5	Copies of practical completion certificates
Service Delivery	Project Management	% of expenditure of new Capital projects in terms of budget excl., NDM funded projects by 30 Jun 2019	1.4	ED:TS	1.4.3	0	Capex	100%	N/A	N/A	N/A	100%	100%	Monthly expenditure report
		% spend on conditional MIG grant by 30 Jun 2019		ED:TS	1.4.4	24 477	MIG	100%	25%	50%	75%	100%	100%	MIG expenditure report
	Environment al Protection	Number of trees planted in public spaces per quarter	1.12	ED:CSS	1.12.12	140	Opex	New	50	50	50	50	200	Copy of close out reports



KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT Strategic Goal: Improved compliance to MFMA and VKLM policy Framework **Baseline** 2018/19 **Budget** IDP **SDBIP Budget Strategic** Resp. Alloc. **Programme KPI** 2nd Thrust Link MM/ED Ref No Source 2016/17 1st Qtr 3rd Qtr 4th Qtr Annual POE R'000 Qtr Approval of Copy of the MTREF approved Final **CFO** N/A 0 Opex 1 N/A N/A N/A 1 1 Budget by the Annual budget 31st May 2019 Financial Financial 2.1 Viability Viability % of amounts Copy of monthly billed collected **CFO** N/A 0 Opex New 75% 75% 75% 75% 75% Section 71 per quarter report **Draft Annual** Financial Statements Copy of the Financial (AFS) **CFO** 2.2 N/A N/A N/A N/A 1 500 Opex 1 1 Management submitted on Draft AFS or before the 31st Aug 2018 Financial Manage Number of ment quarterly SCM Copy of the Supply reports quarterly SCM Chain submitted to 2.3 **CFO** N/A 0 Opex 4 1 1 1 1 4 the Executive Management report Mayor



KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT

Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic	_		IDP	Resp.	SDBIP	Budget	Budget	Baseline			2	018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial Management	Financial Management	Number of monthly section 71 MFMA reports submitted to Mayoral committee within legislative timeframes Midyear section 72 MFMA report submitted to Mayoral committee within legislative timeframes by	2.2	CFO CFO	2.2.1	0	Opex	1	3 N/A	3 N/A	2	2 N/A	10	Copy of monthly section 71 report Copy of the Section 72 Report
		25 January 2019 Number of quarterly section 52(d) MFMA reports submitted to Mayoral committee within legislative timeframes		CFO	2.2.3	0	Opex	4	1	1	1	1	4	Copy of the quarterly section 52(d) report



KPA 2: Financial Viability and Finance Management

Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

						Budget		Baseline		-	;	2018/19		
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Alloc. R'000	Budget Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		% of approved (compliant) invoices paid within 30 days		CFO	2.2.4	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the monthly expenditure invoice reconciliation report
		% spend on conditional FMG grant per month		CFO	2.2.6	1 770	FMG	100%	25%	50%	75%	100%	100%	Copies of the monthly FMG Report
Financial management	Financial Management	% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (Finance only)	2.2	CFO	2.2.10	0	Opex	100%	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report
		% Debt coverage ratio (GKPI) by 30th Jun 2019		CFO	2.2.12	0	Opex	40%	N/A	N/A	N/A	40%	40%	Copy of the quarterly section 52(d) report



KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT Strategic Goal: Improved compliance to MFMA and VKLM policy Framework 2018/19 **Budget** Baseline **Budget IDP** Resp. **SDBIP** Strategic **KPI Programme** Alloc. Source 2nd Thrust Link MM/ED **Ref No** R'000 2016/17 1st Qtr 3rd Qtr 4th Qtr POE Annual Qtr % outstanding Copy of the service quarterly debtors to CFO 2.2.13 32% 32% 32% 0 Opex N/A N/A N/A section 52(d) revenue (GKPI) by 30th report Financial Financial 2.2 Jun 2019 Management management Copy of the Cost coverage quarterly ratio (GKPI) by **CFO** 2.2.14 0 7.8:1 N/A N/A N/A Opex 7.8:1 7.8:1 section 52(d) 30th Jun 2019 report



Strategic Goal: Improved compliance to MFMA and VKLM policy Framework Baseline 2018/19 **Budget IDP** Resp. **SDBIP Budget** Strategic **KPI Programme** Alloc. Thrust MM/ED Link **Ref No** Source 2nd 2016/17 1st Qtr 3rd Qtr 4th Qtr POE R'000 Annual Qtr Average # of days elapsed (<90),measured in

KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT



		K	(PA 2:	FINANC	CIAL VIA	ABILITY	AND FI	NANCE I	MANAG	EMENT				
		Strategio	Goal:	Improv	ed com	pliance	to MFN	A and VI	KLM pol	licy Fra	mework	(
Ctuata mia			IDD	Deen	SDBIP	Budget	Dudmet	Baseline			2	018/19		
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	Ref No	Alloc. R'000	Budget Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		% spend of the total operational Budget per quarter		ММ	2.2.7	0	Opex	88%	50%	75%	85%	96%	96%	Copy of the quarterly section 52(d) report
		% spend on employee costs in terms of the total operational Budget per quarter		ММ	2.2.9	0	Opex	<34%	<34%	<34%	<34%	<34%	<34%	Copy of the quarterly section 52(d) report
Financial Management	Improved Compliance to Legislation & Policies (Financial Management)	% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (OMM)	2.2	ММ	2.2.22	0	Opex	100%	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report
		% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (Total Organisation)		ММ	2.2.23	0	Opex	157.7%	5%	5%	5%	5%	5%	Copies of approved financial overtime schedule report



		K	PA 2: I	FINANC	IAL VIA	BILITY	AND FI	NANCE N	IANAGE	MENT				
		Strategic	Goal:	Improve	ed comp	oliance	to MFM	A and VK	LM poli	cy Fran	nework			
				_	00010	Budget		Baseline			2	018/19		
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Alloc. R'000	Budget Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		% of employees exceeding legislated overtime levels stipulated as not more than (45) hours per month per employee (Total Organisation)		ММ	2.2.26	0	Opex	New	10%	10%	10%	10%	10%	Copies of approved financial overtime schedule report
Financial Management	Improved Compliance to Legislation & Policies (Financial Management)	Number of monthly reports submitted to Council in terms of legislated overtime levels (Total Organisation)	2.2	ED:CS	2.2.19	0	Opex	9	2	3	3	3	11	Copies of monthly overtime reports
		% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (CS only)		ED:CS	2.2.20	0	Opex	99.5%	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report



KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT Strategic Goal: Improved compliance to MFMA and VKLM policy Framework **Baseline** 2018/19 **Budget SDBIP** IDP **Budget** Strategic Resp. **KPI** Alloc. **Programme** 2nd Thrust Link MM/ED **Ref No** Source 2016/17 1st Qtr 3rd Qtr 4th Qtr **Annual** POE R'000 Qtr % of employees exceeding legislated overtime levels Copies of stipulated as not approved more than (40) financial ED:CSS 0% 0% 2.2.16 0 Opex 100% 0% 0% 0% hours per month overtime per employee schedule Improved (CSS only) report (excl., essential Compliance services) Financial Legislation & 2.2 Management Policies % of employees (Financial exceeding legislated Management overtime levels Copies of approved stipulated as not more than (45) financial ED:CSS 2.2.17 0 Opex 85.9% 20% 20% 20% 20% 20% hours per month overtime per employee schedule (CSS only) report (essential services)



KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT Strategic Goal: Improved compliance to MFMA and VKLM policy Framework 2018/19 **Baseline Budget SDBIP Budget IDP** Strategic Resp. Source **Programme KPI** 2nd Thrust Link MM/ED **Ref No** Source 1st Qtr 4th Qtr 2016/17 3rd Qtr **Annual** POE R'000 Qtr % of employees exceeding legislated Copies of overtime levels approved stipulated as not financial ED:TS 2.2.24 0 89% 10% 10% 30% 30% 30% more than (40) Opex overtime hours per month Improved schedule per employee Compliance report (TS) (excl., essential Legislation & Financial services) 2.2 Management Policies % of employees (Financial exceeding Management legislated Copies of overtime levels approved stipulated as not financial ED:TS 2.2.25 0 71% 30% 30% 10% 10% 10% Opex more than (45) overtime hours per month schedule per employee report (TS) (essential services)



		KI	PA 2:	FINANC	IAL VIA	BILITY	AND FI	NANCE N	//ANAG	EMENT				
		Strategic	Goal:	Improve	ed com	oliance	to MFM	A and VK	LM pol	icy Fran	nework			
Ctrotogia			IDP	Doon	SDBIP	Budget	Budget	Baseline			2	018/19		
Strategic Thrust	Programme	KPI	Link	Resp. MM/ED	Ref No	Source R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial	Financial Management	Number of road traffic law enforcement conducted per quarter.		ED:CSS	2.2.27	0	Opex	New	3	3	3	3	12	Copy of close up report for traffic enforcement activities.
Manageme nt	& Revenue Enhancement	Number of flammable liquids permits issued by 30 June 2019	- 2.2	ED:CSS	2.2.20	15	Opex	New	N/A	N/A	N/A	26	26	Copy of permits register



Strategic		1401	IDP	Resp.	SDBIP	Budget	Budget	Baseline			:	2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
	Performance Management	% of KPIs attaining organisational targets by 30th Jun 2018 (Total organisation)	3.4	ММ	N/A	0	Opex	69,4%	75%	85%	90%	100%	100%	Copies of the quarterly consolidated performance report
Operational Efficiency	Organisational Development	% approved critical positions processed within (5) months (Sec 56/54 A) which will become vacant during 2018/19	3.1	ED:CS	N/A	0	Opex	50%	100%	100%	100%	100%	100%	Copies of Progress report submitted to the Executive Mayor
		Submit a Final report to the MM after conducting an employee satisfaction by 30 Jun 2019		ED:CS	N/A	0	Opex	1	N/A	N/A	N/A	1	1	Copy of final satisfaction survey evaluation report



KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration **Baseline** 2018/19 **Budget SDBIP Budget** IDP **Strategic** Resp. Alloc. **Programme KPI** Thrust Link MM/ED **Ref No** Source 2nd R'000 2016/17 1st Qtr 3rd Qtr 4th Qtr **Annual** POE Qtr % of employees from previously disadvantaged groups appointed in Copies of the three 3.2 ED:CS N/A 0 100% N/A N/A N/A 85% 85% appointment Opex highest Task letters Grades of management as per the Organisational Organisational Development Development approved 2018/19 EE plan (GKPI) % of budget spent Copies of the implementing WSP and the Workplace **SETA** 3.3 ED:CS N/A 1 800 100% N/A N/A N/A 100% 100% Skills Plan **GRANT** section 52 (d) report (GKPI) by 30 June 2019



KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration **Baseline** 2018/19 **Budget SDBIP Strategic IDP** Resp. **Budget** Alloc. **Programme KPI Thrust** Link MM/ED **Ref No** Source 2nd 2016/17 1st Qtr 3rd Qtr R'000 4th Qtr Annual POE Qtr Number of Agenda and formal bi-annual copies of performance individual Performance 2 N/A N/A 2 reviews 3.4 MM 3.4.1 15 Opex 1 managers Management conducted with signed Section 56 assessment employees forms Copies of all disciplinary % of disciplinary matters proceedings Organisation reported and initiated in 3.1 MM 3.1.5 0 Opex 100% 100% 100% 100% 100% 100% those Operational Developmen relation to referred that **Efficiency** reported matters were per quarter". formally investigated % of AG queries Copy of the in Items of ICT quarterly AG MM 3.7.1 1 100 Opex 100% 100% 100% 100% 100% 100% Action Plan resolved by vear-end status report ICT 3.7 % availability of Copies of MM 2 104 95% 95% 95% 95% 95% 95% ICT services per 3.7.2 Opex the quarterly

ICT report

quarter



KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration 2018/19 Budget **Baseline Strategic IDP SDBIP Budget** Resp. Alloc. **Programme KPI** Thrust MM/ED Ref No Link Source 2nd R'000 2016/17 1st Qtr 3rd Qtr 4th Qtr Annual POE Qtr Quarterly Number of ICT reports on **Projects** MM 3.7.3 6 893 Opex New 1 implementatio 4 implemented n of ICT per quarter projects Operational ICT 3.7 Ėfficiency Number of the Quarterly reports of ICT **ICT Steering** Steering Committee MM 3.7.4 0 Opex New 1 1 1 4 meetings held Committee meetings held per quarter



		J		_		Budget	_	Baseline		<u> </u>		2018/19		
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Alloc. R'000	Budget Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		% of KPIs attaining organisational targets by 30th Jun 2019 (OMM)		MM	3.4.2	0	Opex	68.4%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance reports
		% of KPIs attaining organisational targets by 30th Jun 2019 (Finance)		CFO	3.4.6	0	Opex	85.2%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance report
Operational Efficiency	Performance Management	% of KPIs projects attaining organisational targets by 30 Jun 2019 (CS)	3.4	ED:CS	3.4.4	0	Opex	53.1%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance report
		% of KPIs attaining organisational targets by 30 Jun 2019 (CSS)		ED:CSS	3.4.5	0	Opex	70.8%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance report
		% of KPIs attaining organisational targets by 30 Jun 2019 (TS)		ED:TS	3.4.3	0	Opex	72.7%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance report



Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline			20	18/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		Review and submit organisational structure (aligned to the IDP and Budget) to Council for approval before June 2019		ED:CS	3.1.1	0	Opex	1	N/A	N/A	N/A	1	1	Copy of approved annual organogra m
Organisational Development	Organisational Development	Number of monthly staff turnover reports submitted to Council	3.1	ED:CS	3.1.2	0	Opex	11	3	3	3	3	12	Copies of monthly staff turnover reports
		% of approved vacant posts (below Sec 56/54 A)(previously filled) processed within (3) months	3.1	ED:CS	3.1.3	0	Opex	100%	100%	100%	100%	100%	100%	Copies of appointme nt letters and a full report
Operational Efficiency	Cemeteries Improved Efficiency	Implement an electronic burial record management system by 30 June 2019		ED:CSS	3.1.4	20	Opex	New	N/A	N/A	N/A	100%	100%	Copy of close out report



Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline			20	018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
	Organisation al Developmen t	Number of quarterly progress reports submitted to Council with respect to the status of the job evaluation exercise	3.1	ED:CS	3.1.6	0	Opex	New	1	1	1	1	4	Copies of monthly job evaluation progress reports
Organisation al		Workplace Skills Plan (WSP) and Annual Training Report (ATR) submitted on due date 30 April 2019		ED:CS	3.3.1	0	Opex	1	N/A	N/A	N/A	1	1	Copies of WSP and ATR submitted to the LG SETA
Developmen t	Workplace Skills Developmen t	Number of quarterly training status reports submitted to the District	3.3	ED:CS	3.3.4	0	Opex	New	1	1	1	1	4	Copy of quarterly training status report submitted to the District
		Number of employees trained per quarter in line with the approved 2018/19 WSP		ED:CS	3.3.3	1 800	SETA GRANT	127	10	10	10	11	41	Copies of the approved WSP report and monthly training status report submitted to the District



Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline			:	2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		Number of monthly workplace inspections conducted and submitted to the MANCO		ED:CS	3.5.4	0	Opex	New	75	75	75	75	300	Copies of monthly inspection reports x 17 workplaces
	Workplace Health and Safety	Number of quarterly SHE related minutes submitted to the MM	3.5	ED:CS	3.5.2	0	Opex	1	1	1	1	1	4	Copy of the quarterly SHE related minutes
Organisation al Developmen t		Number of employees who have participated in the approved 2018/19 Wellness programmes per quarter		ED:CS	3.5.3	600	Opex	71	50	50	50	50	200	Copy of the quarterly Employee Wellness Programme (EWP) register
	Labour Relations	Number of Local Labour Forum (LLF) meetings held every second month as per approved Calendar of Events	3.6	ED:CS	3.6.1	0	Opex	3	2	1	1	2	6	Copy of the minutes of the meetings held and the attendance registers



Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Accountability	Community Participation	% functionally of the Ward Committee per quarter	4.1	MM	N/A	0	Opex	66.7%	78%	78%	78%	78%	78%	Copies of quarterly ward committee's reports submitted to Council
	Good Governance	% of total MPAC resolutions raised and resolved per quarter	4.2	ММ	N/A	0	Opex	100%	80%	85%	95%	100%	100%	Copies of the quarterly MPAC resolutions raised and the respective managers response
Good Governance	Risk Management	% execution per quarter of Risk Management Plan in line with detailed time schedule (total organisation)	4.3	ММ	N/A	0	Opex	85%	85%	85%	85%	85%	85%	Copies of the Quarterly Risk Reports, Agenda and minutes of the Risk Management Meetings
	Internal Audit	Number of quarterly reports in terms of implementation of the Audit Action Plan submitted to Council and Provincial Treasury	4.3	ММ	N/A	0	Opex	2	1	1	1	1	4	Copies of the quarterly IA report submitted to the Audit Committee



KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION Strategic Goal: Improve community confidence in the system of local government Baseline 2018/19 **Budget SDBIP Budget IDP Strategic** Resp. **Programme** KPI Alloc. Link MM/ED **Ref No** 3rd 4th Thrust **Source** 1st 2016/17 2nd Qtr POE R'000 Annual Qtr Qtr Qtr Obtain an Unqualified Copy of the opinion from Auditor Qualified Good the annual Unqualified Unqualified General's N/A N/A 4.2 MM N/A 0 N/A Opex Opinion Opinion Governance audit outcome Opinion audited annual from the management Auditor letter Good General Governance % of AG Management Copy of the Letter findings quarterly AG Internal 4.7 MM N/A 0 100% N/A 50% 50% 100% resolved by Opex N/A Action Plan Audit 30th Jun 2019 status report (Total organization)



Strategic		1601	IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		Number of Ward operational plans submitted to Council per annum		ММ	4.1.1	200	Opex	9	9	N/A	N/A	N/A	9	Copy of annual Ward operational plans submitted to Council
Accountabilit y	Community Participation	Number of Ward Committees meetings held per quarter	4.1	ММ	4.1.2	0	Opex	27	27	27	27	27	108	Copies of quarterly ward committee's reports submitted to Council
		Number of Community stakeholder meetings facilitated and attended by 30th June 2019		ММ	4.1.3	340	Opex	6	9	9	9	9	36	Registers and any other documentary evidence relating to the meeting
Good	Good	Draft Consolidated Annual Report submitted on or before the 31st Aug 2018	4.2	MM	4.2.10	0	Opex	1	1	N/A	N/A	N/A	1	Copy of Draft Consolidated Annual Report
Governance	Governance	Submission of final audited consolidated Annual Report to Council by the 31st Jan 2019	7.2	MM	4.2.11	0	Opex	1	N/A	N/A	1	N/A	1	Copy of Final Annual Report



Strategic	Programm		IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Thrust	е	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		Submission of Oversight Report to Council by the 30th March 2019		ММ	4.2.12	0	Opex	1	N/A	N/A	1	N/A	1	Annual Oversight Report
		2018/19 IDP review Framework Plan approved by 30th June 2019		ММ	4.2.13	0	Opex	1	N/A	N/A	N/A	1	1	Copy of approved IDP Framework and Plan
Good Governanc e	Good Governanc	Final IDP tabled and approved by Council by the 31st May 2019	4.2	ММ	4.2.14	0	Opex	1	N/A	N/A	1	N/A	1	Copy of Final IDP and Council resolution item reference approving the document
e	е	Number of new/reviewed ICT policies/strategies approved by Council by the 30th Jun 2019		ММ	4.2.15	0	Opex	2	N/A	N/A	N/A	5	5	Copies of approved reviewed / new Policies
		Final SDBIP approved by Executive Mayor within 28 days after approval of Budget		MM	4.2.16	30	Opex	1	N/A	N/A	N/A	1	1	Copy of Final approved SDBIP



			KPA	4: GOO	D GOVE	RNANC	E AND	PUBLIC	PARTIC	IPATIO	N			
	Strategic Goal: Improve community confidence in the system of local government													
Strategic	Strategic Programme KPI IDP Resp. SDBIP Aloc. Source Sourc													
Thrust	Programme	KPI	Link		Ref No	R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Good Governance	Number of Section 79 Committee meetings held per quarter	4.2	ММ	4.2.3	0	Opex	18	9	6	9	9	33	Copies of agenda and minutes of each of Section 79 Committee meeting convened



Stratogic			IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Strategic Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		Adjusted Budget and SDBIP approved by Executive Mayor by the end of February 2019		ММ	4.2.17	0	Opex	1	N/A	N/A	1	N/A	1	Copy of Adjustment Budget and SDBIP
		% of Council meetings resolutions resolved within the prescribed timeframe of (3) months (Total organisation)		ММ	4.2.18	0	Opex	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
Good Governance	Good Governance	% of Council meeting resolutions resolved per quarter (OMM)	4.2	ММ	4.2.19	0	Opex	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		% of Council meetings resolutions resolved per quarter (Finance only)		CFO	4.2.9	0	Opex	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		% of Council meeting resolutions resolved per quarter (CS only)		ED:CS	4.2.4	0	Opex	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved



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Strategic		I/DI	IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		% of Council meeting resolutions resolved per quarter (CSS only)	4.2	ED:CSS	4.2.7	0	Opex	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		% of Council meeting resolutions resolved per quarter (TS)	4.2	ED:TS	4.2.5	0	Opex	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
Good Governa nce	Good Governance	Number of quarterly Compliance Register Reports submitted to Council		ED: CS	4.2.20	0	Opex	0	1	1	1	1	4	Copy of quarterly Compliance Register Report
		Number of ordinary Council meeting held by June 2019 as per the approved Calendar of Events		ММ	4.2.1	0	Opex	6	3	2	3	3	11	Council meeting minutes
		Number of ordinary MAYCO meetings held by June 2019 as per the approved Calendar of Events		ММ	4.2.2	0	Opex	7	3	2	3	3	11	Copies of MAYCO meeting minutes and attendance register



KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION Strategic Goal: Improve community confidence in the system of local government **Budget Baseline** 2018/19 **SDBIP Budget Strategic IDP** Resp. **Programme** KPI Alloc. Thrust Link MM/ED **Ref No** Source 2nd 1st Qtr 3rd Qtr 2016/17 4th Qtr POE R'000 Annual Qtr Number of Copies of MPAC agenda, MM 4.2.21 0 Opex New 1 1 1 1 4 attendance committee meetings held register and per quarter minutes Number of **MPAC** Copies of committee agenda, Good Good 4.2 MM 4.2.22 0 1 attendance reports Opex New 1 4 Governance Governance submitted to register and Council per minutes quarter Draft 2019/20 Copy of the IDP tabled draft 2019/20 before Council IDP and Council MM 4.2.23 0 Opex N/A N/A N/A 1 New 1 for adoption by Resolution 31st March 2019



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Strategic	D	KDI	IDP	Resp.	SDBIP	Budget	Budget	Baseline			:	2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		Risk Management Committee Charter reviewed by the committee by the 31st May 2019		ММ	4.3.4	0	Opex	2	N/A	N/A	N/A	1	1	Copy of both approved Risk Management Committee Charter
		Risk Management Implementation Plan approved by 30th Jun 2019		ММ	4.3.5	0	Opex	1	N/A	N/A	N/A	1	1	Copy of approved Risk Management Implementati on Plan
Good Governance	Risk Management	% execution per quarter of Risk Management Plan in line with detailed time schedule (OMM)	4.3	ММ	4.3.6	0	Opex	85%	85%	85%	85%	85%	85%	Copy of the Quarterly Risk Report and the minutes of the risk management meeting
		% execution per quarter of Risk Management Plan in line with detailed time schedule (Finance only)		CFO	4.3.3	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly Risk Report
		% execution per quarter of Risk Management Plan in line with detailed time schedule (CS only)		ED:CS	4.3.1	0	Opex	85%	85%	85%	85%	85%	85%	Copy of the quarterly Risk Report



Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline			2	018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		% execution per quarter of Risk Management Plan in line with detailed time schedule (CSS only)		ED:CSS	4.3.2	0	Opex	66,7%	80%	80%	80%	80%	80%	Copy of the quarterly Risk Report
Good	Risk	% execution per quarter of Risk Management Plan in line with detailed time schedule by (TS)		ED:TS	4.3.9	0	Opex	85%	100%	100%	100%	100%	100%	Copy of the quarterly Risk Report
Governance	Management	Number of Risk Management reports submitted to the Risk Management Committee per quarter	4.3	ММ	4.3.7	0	Opex	4	1	1	1	1	4	Copy of quarterly Risk Managemen t Committee report
		Number of Risk Management Committee reports submitted to Council per quarter		ММ	4.3.8	0	Opex	3	1	1	1	1	4	Copies of Risk Managemen t Committee reports



Strategic	_		IDP	Resp.	SDBIP	Budget	Budget	Baseline			2	2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		% of AG Management Letter findings resolved (in terms of the Audit Action Plan) by 30th Jun 2019 (OMM).		ММ	4.7.7	0	Opex	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
		% of AG Management Letter findings resolved by 30th Jun 2019 (Finance only)		CFO	4.7.5	0	Opex	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
Good Governance	Internal Audit	% of AG Management Letter findings resolved by 30 Jun 2019 (CS only)	4.7	ED:CS	4.7.2	0	Opex	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
		% of AG Management Letter findings resolved by 30 Jun 2019 (CSS only)		ED:CSS	4.7.3	0	Opex	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
		% of AG Management Letter findings resolved by 30 Jun 2019 (TS)		ED:TS	4.7.11	0	Opex	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report



Strategic	_		IDP	Resp.	SDBIP	Budget	Budget	Baseline			2	018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total Organisation)		ММ	4.7.8	0	Opex	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly IA report submitted to the Audit Committee
Good Governance	Internal Audit	Number of Internal Audit reports submitted to the Audit Committee per quarter	4.7	ММ	4.7.9	0	Opex	4	1	1	1	1	4	Copy of the quarterly IA report submitted to the Audit Committee
		Action Plan on issues raised by the Auditor General compiled and tabled to Council by January 2019		ММ	4.7.10	0	Opex	1	N/A	N/A	1	N/A	1	Copy of approved Action Plan
Customer Relationship Management	Customer/ Stakeholder Relationship Management	Number of quarterly Customer Complaint reports submitted to Council (inclusive of Presidential Hotline)	4.1	ММ	4.1.4	0	Opex	2	1	1	1	1	4	Copy of quarterly Customer Complaint reports



Ctuata mi -			IDD	Deen	CDDID	Budget	Dudget	Baseline			2	2018/19		
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Alloc. R'000	Budget Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (OMM only)		ММ	4.7.13	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (Finance only)		CFO	4.7.6	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
Good Governance	Internal Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (CS only)	4.7	ED:CS	4.7.1	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (CSS only)		ED:CSS	4.7.4	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 Jun 2019 (TS)		ED:TS	4.7.12	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report



Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		Number of new/reviewed policies and By- Laws approved by Council by 30 June 2019 (Finance only)		CFO	4.2.8	0	Opex	12	N/A	N/A	N/A	18	18	Copies of approved reviewed / new Policies and Council Resolution
	Good Governance	Number of new/reviewed policies approved by 30 June 2019 (CS only)		ED:CS	4.2.14	0	Opex	6	N/A	N/A	N/A	10	10	Copies of approved reviewed / new Policies and Council Resolution
Good Governance		Number of new/reviewed policies and By- Laws approved by 30 June 2019 (CSS only)	4.2	ED:CSS	4.2.6	0	Opex	2	N/A	N/A	N/A	3	3	Copies of approved reviewed / new Policies and By- Laws
	Improved Compliance to Legislation & Policies(Publ ic Safety)	Number of Municipal firearms audit performed by 30 June 2019		ED:CSS	4.2.24	0	Opex	New	N/A	N/A	N/A	1	1	Copies of audited firearms report
	Improved Cemeteries Management	Number of Cemeteries Management Forum Meetings Scheduled & Held per quarter		ED:CSS	4.2.25	0	Opex	New	1	1	1	1	4	Close out report for each forum meeting to include minutes & attendances registers



KPA 5: SPATIAL DEVELOPMENT

Strategic Goal: Increase regularisation of built environment

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Strategic	_		IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Land Tenure	Land Tenure and Spatial	% of new registered building plan applications (fully compliant with the National Building Regulations and Standards) submitted and approved within agreed timeframes of 28 days.		ED:TS	5.1.1	0	Opex	100%	100%	100%	100%	100%	100%	Copy of application Register
and Spatial Developme nt	Developmen t	% of land use applications received and processed within 90 days by authorised officer	5.1	ED:TS	5.1.2	0	Opex	New	100%	100%	100%	100%	100%	Copy of the land use applications report
		% of land use applications received and referred to Nkangala District Tribunal within 90 days from VKLM		ED:TS	5.1.3	0	Opex	New	100%	100%	100%	100%	100%	The list of application received and referred to NDM (Land tribunal)



					KPA 5:	SPATIA	AL DEVE	ELOPME	NT						
	Strategic Goal: Increase regularisation of built environment														
Strategic	Thrust Programme KPI Link MM/ED Bot No Alloc. Source 2nd														
Thrust	Strategic Programme KBI IDP Resp. SDBIP Miles Budget Budget														
Land Tenure and Spatial Developme nt	Land Tenure and Spatial Developmen t	Number of interventions initiated to rehabilitate illegal dumping sites into public parks by 30 June 2018	5.1	ED:CSS	5.1.4	200	Opex	New	N/A	2	1	N/A	3	Copy of close out reports for rehabilitated illegal dumping sites	



KPA 6: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal: Increased economic activity and job creation

Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline			20	18/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		Number of MOU's signed with respect to external Social Responsibility Programmes by 30 June 2019		ММ	N/A	0	Opex	0	N/A	N/A	N/.A	2	2	Copy of the MOU's signed
Economic Growth and Developmen t	Economic Growth and Development	Number of EPWP Full Time Equivalent (FTE's) job opportunities provided through the implementation of Capital projects by 30 Jun 2019 (GKPI)	6.1	ED:TS	N/A	0	Opex	150	N/A	N/A	8	8	16	Job opportunit y report
		Number of reports submitted to Council with respect to the Corporate Social Investment (CSI) programmes of both Business and Mining organisations (biannual)		ММ	6.1.3	0	Opex	2	N/A	1	N/A	1	2	Copies of quarterly reports submitted to Council



KPA 6: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal: Increased economic activity and job creation

Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline				2018/19		
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
		Number of skills development initiatives scheduled and held in terms of the youth each quarter		ММ	6.1.4	500	Opex	4	1	1	1	1	4	Copies of the agenda and attendance register
Economic Growth and Developme nt	Economic Growth and Developmen t	Number of SMME's and Cooperatives capacity building skill workshops scheduled and held by the 30th Jun 2019 (inclusive of youth owned companies/ cooperatives)	6.1	ММ	6.1.5	250	Opex	4	1	1	1	1	4	Copy of close- out reports for each event
nt		Number of events held to promote tourism within the municipality bi- annually		MM	6.1.6	40	Opex	2	N/A	1	N/A	1	2	Copy of close- out reports for each event
		Number of EPWP Full Time Equivalent (FTE's) created through social, culture and environment initiatives per quarter		ММ	6.1.2	1 994	EPWP GRANT	245.7	40	40	40	50	170	Copy of monthly DPW Summary report



KPA 6: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal: Increased economic activity and job creation

Strategic			IDP	Resp.	SDBIP	Budget	Budget	Baseline	2018/19					
Thrust	Programme	KPI	Link	MM/ED	Ref No	Alloc. R'000	Source	2016/17	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
	Economic Growth and Development	Number of Capital projects (infrastructure) that provide employment through EPWP initiatives per quarter	6.1	ED:TS	6.1.1	0	Capex	100%	N/A	N/A	5	1	6	EPWP Payment register
Economic	Job creation & community empowerment	Number of work opportunities created through the EPWP by 30 June 2019 (CSS only)		ED:CSS	6.1.7	500	Opex	New	N/A	N/A	N/A	100	100	Copy of close out report
Growth and Development	Youth Development	Number of Youth Development Summits held by 30 June 2019	6.2	ММ	6.2.2	400	Opex	1	N/A	N/A	N/A	1	1	Council resolution to host the event and close out summit report



8. VKLM CAPITAL PROJECTS

A three-year capital works plan has been developed that will be funded in part through MIG funding. The budget has been aligned to the Strategic and Developmental Objectives and Outcomes crafted in the process of the IDP review cycle, to enable the strategic intent and mandate of the 2018/19 IDP to be attained. It should be noted that the Municipality is faced with serious financial constraints to cater for all Capital and Operational needs identified and has therefore prioritised as deemed appropriate to address the strategies developed during the annual review of the IDP.

VICTOR KHANYE LOCAL MUNICIPALITY	
CAPITAL PROGRAM	
2017/2018 to 2019/2020	

		BU	BUDGETED SPENDING - 2018/2019					
	DETAILS	IDP	PURCHASE / CONSTRUCT		TOTAL	FUNDING	2019/20	2020/21
		Program	n NEW REPLACE			SOURCE		
1	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>	<u>7</u>	<u>8</u>	<u>7</u>	<u>8</u>
	CAPITAL EXPENDITURE							
1	Executive & Council	PP	50 000	0	50 000		60 000	70 000
	Office furniture & equipment	071110000649	50 000	0	50 000	Revenue	60 000	70 000
2	Municipal Management	RE / GGC	200 000		200 000		220 000	240 000
	Office furniture & equipment	071120000587	200 000		200 000	Revenue	220 000	240 000
3	Budget & Treasury	RE / GGC	200 000	0	200 000		220 000	240 000
	Acquisitions: Non-current asset	071203000714	200 000	0	200 000	Revenue	220 000	240 000



3	Corporate Services	TSD	200 000	0	200 000		220 000	240 000
	Office furniture & equipment	071201000795	200 000	0	200 000	Revenue	220 000	240 000
4	Fire Brigade	TSS /ES	250 000	0	250 000		0	0
	Fire Equipment	0723050001006	250 000	0	250 000	Revenue	0	0
6	Information Technology	PF	200 000	0	200 000		220 000	240 000
	Acquisition Non-current asset	071207000999	200 000	0	200 000	Revenue	220 000	240 000
7	Parks, Sport & Recreation	PCC	4 100 000	0	4 100 000		5 000 000	6 000 000
	Upgrading of all municipal sport facilities	072204001040	4 100 000	0	4 100 000	MIG	5 000 000	6 000 000
8	Waste Management: Sanitation	Ws	8 287 750	0	8 287 750	0	13 222 590	8 807 350
	Outsoared Non-current asset	074403002938	0	0	0		0	0
	Development of portion 6 Middleburg Sanitation services	074403001013	1 287 750	0	1 287 750	MIG	2 666 400	4 000 000
	Provision of sanitation in Rural area	074403001015	3 000 000	0	3 000 000	MIG	5 000 000	4 807 350
	Security boundary fencing- Landfill site	074403001008	4 000 000	0	4 000 000	MIG	3 000 000	0



9	Road Transport	RSW	8 800 000	0	8 800 000		8 000 000	10 000 000
	Tarring of roads and Paving of roads	073205001016	8 800 000	0	8 800 000	MIG	8 000 000	10 000 000
10	Water	Ws	4 065 400	0	2 000 000		0	0
	Boreholes	074403001011	2 000 000	0	2 000 000	Revenue	0	0
	Security boundary fencing - Water	074403001009	2 065 400	0	0	MIG	0	0
11	Electricity	Es	4 010 000	0	4 010 000		13 384 000	11 687 000
	Fleet Management	074101002935	2 400 000		2 400 000	Revenue	1 000 000	1 000 000
	High mast lights	074101001026	1 500 000	0	1 500 000	Revenue	0	0
	PMU			0		MIG		
	DOE - Energy efficiency management			0		DOE		
	Electrification of houses - INEP	071201000799		0	0	INEP	8 320 000	6 400 000
	Electrification infrastructure - INEP (ESKOM)		110 000	0	110 000	INEP	4 064 000	4 287 000
	Nkangala District Municipality		15 335 128	0	15 335 128		10 768 027	11 814 022
	Various projects as per attached list		15 335 128	0	15 335 128	NDM	10 768 027	11 814 022
	TOTAL CAPITAL FUNDING		45 698 278		45 698 278		51 314 617	49 338 372



VICTOR KHANYE LOCAL MUNICIPALITY CAPITAL PROGRAM 2017/2018 to 2019/2020

			BUDGETED S	PENDING - 2	2018/2019			
	DETAILS	IDP	PURCHASE / C	PURCHASE / CONSTRUCT		FUNDING	2019/20	2020/21
		Program	NEW	REPLACE		SOURCE		
1	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>	<u>7</u>	<u>8</u>	<u>7</u>	<u>8</u>
	SOURCE OF FINANCE							
	RBIG		15 000 000		15 000 000		30 000 000	15 000 000
	INEP		0		0		8 320 000	6 400 000
	Contribution from revenue		7 000 000		7 000 000		1 940 000	2 030 000
	Municipal Infrastructure Grant (MIG)		23 553 150		23 553 150		23 666 400	24 807 350
	Department of Energy		0		0		0	0
	Other: Grant: Nkangala DM		15 335 128		15 335 128		10 768 027	11 814 022
	TOTAL CAPITAL FUNDING		60 888 278		60 888 278		74 694 427	60 051 372

NOTE: 1. Carry-over projects are only an estimation at this stage as the actual figure will be determined with greater accuracy closer to Financial year-end.



9. CONCLUSION

The SDBIP is a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and section 46 (end-of-year annual reports). This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.

SIGNED:
DATE:
EXECUTIVE MAYOR: Cllr EN Makhabane
SIGNED:
DATE:

ACTING MUNICIPAL MANAGER: Mr WV Maggaza