



VICTOR KHANYE LOCAL MUNICIPALITY

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A 006/02/2018

**CERTIFIED EXTRACT OF A RESOLUTION BY THE MUNICIPAL COUNCIL IN
AN EXTRA ORDINARY COUNCIL MEETING HELD ON 28 FEBRUARY 2018 IN
THE COUNCIL CHAMBER, MUNICIPAL OFFICES, DELMAS**

**S 006/02/2018
2017/18 ADJUSTMENT BUDGET PROPOSED SCORECARD AMENDMENTS
(DM: M&E)**

RESOLVED (THAT):

1. The 2017/18 adjustment budget proposed scorecard (SDBIP) amendments, be approved.

CERTIFIED AS A TRUE COPY OF THE MINUTES


LI ZWANE
ACTING MUNICIPAL MANAGER



VICTOR KHANYE LOCAL MUNICIPALITY

**A prosperous Mpumalanga Western gateway city
for a cohesive developed community**



2017/18 Final Adjusted Service Delivery Budget Implementation Plan

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1. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality, it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillor's, municipal manager, senior managers and community."



2. LEGISLATION

The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) Projections for each month of-
 - (i) Revenue to be collected, by source; and
 - (ii) Operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Victor Khanye Local Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years



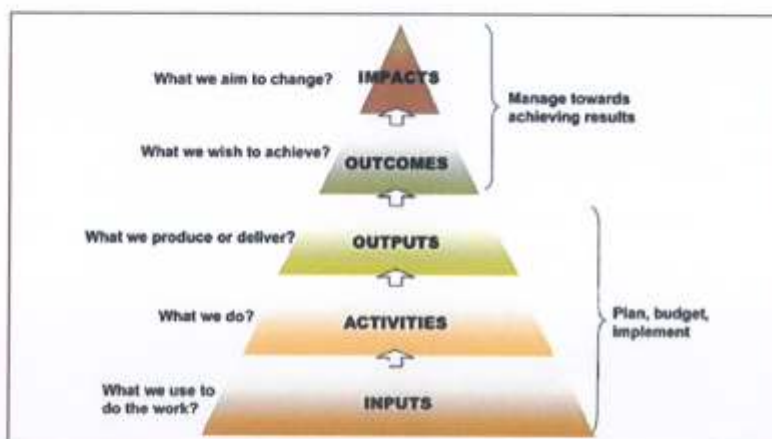
3. METHODOLOGY AND CONTENT

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Victor Khanye Local Municipality is aligned to the Key Performance Areas (KPA) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information¹ (FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes. Then SMART programme objectives and short, medium and long terms strategies were developed to achieve the outcomes and associated output indicators and targets.

Thereafter projects were identified with required budget as well as appropriate human resources, furniture and equipment (inputs). This process was used to prioritise projects, capital items to be acquired and the personnel budget.



¹ The Framework for Managing Programme Performance Information is available at: www.treasury.gov.za



The strategies of the municipality, which are linked to programmes, measurement and targets as well as projects focus on and are aligned to the National and Provincial priorities.

The key performance indicators and targets as well as the projects that are contained in this SDBIP are to measure, monitor and report on the implementation of the outcomes and strategies identified in the strategic phase of the IDP. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. The second layer of the SDBIP, that need not be made public, will deal with the breakdown of more details of outputs per directorate and will be contained in the directorates' SDBIPs.



4. VISION AND MISSION

The strategic vision of the organisation establishes the long term goal that the Municipality wants to achieve. Victor Khanye Local Municipality's vision is one that remains steadfast on its commitment to deliver on its mandate as contained in their vision statement. The vision developed by the Municipality is striving to be:

"A prosperous Mpumalanga Western Gateway city for a cohesive developed community"²

A mission statement reflects the way in which the municipality will conduct their everyday tasks. It describes the purpose of the municipality and the areas to focus on in order to achieve its vision. The mission addresses the objects of government as stipulated in Section 152 of the Constitution: Democratic and accountable governance, sustainable services, social and economic development, safe and healthy environment and encouraged community involvement. This is illustrated in the mission statement of the Victor Khanye Local Municipality:

"To provide quality and sustainable services to the diverse community in a responsive and efficient way for optimum economic growth in order to enhance prosperity."

Inspired by desire to be positioned on the global map of attractive cities resulting in a positive impact on investment, jobs, inhabitants, visitors, and events through quality service provision"

² 2016/17 IDP



5. STRATEGIC ALIGNMENT

The SDBIP of the Victor Khanye Local Municipality is aligned to the Key Performance Areas (KPA) as prescribed by the Performance Management Guide for Municipalities of 2001 and within the context of its vision, the following key strategic thrusts and developmental goals have been developed as reflected in the following table.

Key Performance Area	Strategic Thrust	Strategic Goal
KPA 1 - Basic Service Delivery and Infrastructure	Service Delivery	Improved provision of basic services to the residents of VKLM
		Improved social protection and education outcomes
KPA 2: Financial Viability and Finance Management	Financial Viability	Improved compliance to MFMA and VKLM policy Framework
	Financial Management	
KPA 3: Institutional Development and Transformation	Organisational Development	Improved efficiency and effective of the Municipal Administration
	Performance Management	
	Operational Efficiency	
KPA 4: Good Governance and Public Participation	Accountability	Improve community confidence in the system of local government
	Good Governance	
	Customer Relationship Management	
KPA 5 : Spatial Development	Land Tenure and Spatial Development	Increase regularization of built environment
KPA 6: Local Economic Development	Economic Growth and Development	Increased economic activity and job creation



6. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget and MBRR A1 Schedules that serve as supporting documentation for the budget, in particular Schedules SA 25 – SA 30 and will deal with the following:

Monthly Revenue Projections:	Monthly Expenditure Projections:	Cash Flow Projections:
a. Revenue by source; b. Revenue by vote; c. Revenue in terms of standard classifications.	a. Expenditure by type; b. Overall expenditure: i. By vote ii. In terms of standard classifications c. Capital expenditure: i. By vote ii. In terms of standard classifications	a. Cash receipts by source b. Cash payments by type

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA



Supporting Table SA25 Consolidated budgeted monthly revenue by source

R thousand	Description	Budget Year 2017/18												Medium Term Revenue Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year 2019/20
	Revenue By Source															
	Property rates												73 029	73 029	76 956	81
	Service charges - electricity revenue												157 960	157 960	166 490	172
	Service charges - water revenue												44 239	44 239	46 628	49
	Service charges - sanitation revenue												12 704	12 704	13 390	14
	Service charges - refuse revenue												14 704	14 704	15 498	16
	Service charges - other												-	-	-	-
	Rental of facilities and equipment												2 370	2 370	2 505	2
	Interest earned - external investments												1 397	1 397	1 477	1
	Interest earned - outstanding debtors												29 336	29 336	31 008	32
	Dividends received												-	-	-	-
	Fines, penalties and forfeits												3 002	3 002	3 174	3
	Licences and permits												2 658	2 658	2 810	2
	Agency services												11 013	11 013	11 641	12
	Transfers and subsidies												114 006	114 006	125 714	14
	Other revenue												3 266	3 266	3 452	3
	Gains on disposal of PPE												24	24	26	-
	Total Revenue (excluding capital transfers and contributions)	-	-	-	-	-	-	-	-	-	-	-	469 709	469 709	500 768	53

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Supporting Table SA25 Consolidated budgeted monthly expenditure by type

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand															
Expenditure By Type															
Employee related costs												143 451	143 451	152 058	161 182
Remuneration of councillors												8 198	8 198	8 705	9 182
Debt impairment												35 343	35 343	37 357	39 449
Depreciation & asset impairment												25 364	25 364	26 809	28 311
Finance charges												1 599	1 599	1 690	1 785
Bulk purchases												145 953	145 953	146 091	154 659
Other materials												14 991	14 991	15 938	16 849
Contracted services												10 738	10 738	11 307	11 934
Transfers and subsidies												38 565	38 565	43 036	52 599
Other expenditure												40 780	40 780	45 023	46 413
Loss on disposal of PPE												-	-	-	-
Total Expenditure	-	-	-	-	-	-	-	-	-	-	-	464 982	464 982	488 014	522 363
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	4 728	4 728	12 753	15 325
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)												(4 715)	(4 715)	(4 363)	(4 592)
Transfers and subsidies - capital (in-kind - all)												-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	-	-	-	-	-	-	-	-	-	-	13	13	8 390	10 733
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	13	13	8 390	10 733

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Supporting Table SA26 Consolidated budgeted monthly revenue (municipal vote)

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Bud Year 2019
Revenue by Vote															
Vote 1 - Office of the Municipal Manager													173 704	183 988	201
Vote 2 - Budget and Treasury												728	728	770	81
Vote 3 - Corporate Services												2 410	2 410	2 548	2 6
Vote 4 - Community and Social Services												4	4	5	5
Vote 5 - Sport and Recreation												5 768	5 768	6 097	6 4
Vote 6 - Public Safety												346	346	366	38
Vote 7 - Housing												-	-	-	-
Vote 8 - Health Services												-	-	-	-
Vote 9 - Planning and Development												11 304	11 304	11 948	12 7
Vote 10 - Roads Transport												160 810	160 810	169 724	178
Vote 11 - Electricity Services												79 538	79 538	87 610	93 8
Vote 12 - Water Services												17 288	17 288	18 638	19 7
Vote 13 - Waste Water Management												17 995	17 995	19 271	20 4
Vote 14 - Solid Waste Management												-	-	-	-
Vote 15 - Name of Vote												-	-	-	-
Total Revenue by Vote	-	-	-	-	-	-	-	-	-	-	-	469 896	469 896	500 965	537

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Supporting Table SA26 Consolidated budgeted monthly expenditure (municipal vote)

Description R thousand	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Expenditure by Vote to be appropriated</u>															
Vote 1 - Office of the Municipal Manager												31 757	31 757	33 648	35 561
Vote 2 - Budget and Treasury												77 228	77 228	86 009	97 051
Vote 3 - Corporate Services												24 104	24 104	25 504	26 971
Vote 4 - Community and Social Services												11 206	11 206	11 856	12 531
Vote 5 - Sport and Recreation												4 864	4 864	4 836	5 122
Vote 6 - Public Safety												16 471	16 471	17 828	18 871
Vote 7 - Housing												380	380	403	426
Vote 8 - Health Services												972	972	992	1 048
Vote 9 - Planning and Development												9 007	9 007	9 473	9 966
Vote 10 - Roads Transport												38 489	38 489	40 746	43 111
Vote 11 - Electricity Services												132 354	132 354	133 839	141 741
Vote 12 - Water Services												72 790	72 790	74 851	79 081
Vote 13 - Waste Water Management												23 785	23 785	25 183	26 651
Vote 14 - Solid Waste Management												26 289	26 289	27 211	28 781
Vote 15 - Name of Vote												-	-	-	-
Total Expenditure by Vote	-	-	-	-	-	-	-	-	-	-	-	469 697	469 697	492 378	526 951
Surplus/(Deficit) before assoc.	-	-	-	-	-	-	-	-	-	-	-	199	199	8 587	10 931
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	199	199	8 587	10 931

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Supporting Table SA27 Consolidated budgeted monthly revenue (functional classification)

Description R thousand	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional	-	-	-	-	-	-	-	-	-	-	-	174 433	174 433	184 758	202 661
<i>Governance and administration</i>															
Executive and council															
Finance and administration															
Internal audit															
Community and public safety	-	-	-	-	-	-	-	-	-	-	-	19 352	19 352	20 455	21 508
Community and social services												13 233	13 233	13 988	14 705
Sport and recreation												4	4	5	5
Public safety												5 768	5 768	6 097	6 414
Housing												346	346	386	385
Health															
Economic and environmental services	-	-	-	-	-	-	-	-	-	-	-	294	294	311	473
Planning and development															
Road transport												294	294	311	473
Environmental protection															
Trading services	-	-	-	-	-	-	-	-	-	-	-	275 631	275 631	295 243	313 046
Energy sources												160 810	160 810	169 724	178 962
Water management												79 538	79 538	87 610	93 894
Waste water management												17 288	17 288	18 638	19 779
Waste management												17 985	17 985	19 271	20 410
Other															
Total Revenue - Functional	-	-	-	-	-	-	-	-	-	-	-	469 709	469 709	500 768	537 688

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Supporting Table SA27 Consolidated budgeted monthly expenditure (functional classification)

Description R thousand	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Expenditure - Functional															
Governance and administration															
Executive and council	-	-	-	-	-	-	-	-	-	-	-	133 089	133 089	145 161	159 609
Finance and administration												31 757	31 757	33 648	35 580
Internal audit												101 332	101 332	111 513	124 029
Community and public safety												-	-	-	-
Community and social services	-	-	-	-	-	-	-	-	-	-	-	36 724	36 724	38 913	41 185
Sport and recreation												14 036	14 036	14 855	15 713
Public safety												4 864	4 864	4 836	5 122
Housing												16 471	16 471	17 828	18 876
Health												380	380	403	426
Economic and environmental services												972	972	992	1 048
Planning and development	-	-	-	-	-	-	-	-	-	-	-	44 666	44 666	47 220	49 905
Road transport												9 007	9 007	9 473	9 966
Environmental protection												35 659	35 659	37 747	39 939
Trading services												-	-	-	-
Energy sources	-	-	-	-	-	-	-	-	-	-	-	255 218	255 218	261 084	276 255
Water management												132 354	132 354	133 839	141 741
Waste water management												72 790	72 790	74 851	79 081
Waste management												23 785	23 785	25 183	26 652
												26 289	26 289	27 211	28 781
Total Expenditure - Functional	-	-	-	-	-	-	-	-	-	-	-	469 697	469 697	492 378	526 955
Surplus/(Deficit) before assoc.	-	-	-	-	-	-	-	-	-	-	-	13	13	8 390	10 733
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	13	13	8 390	10 733

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Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description R thousand	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year + 2019/20
<u>Single-year expenditure to be appropriated</u>															
Vote 1 - Office of the Municipal Manager												105	105	111	117
Vote 2 - Budget and Treasury												200	200	19	20
Vote 3 - Corporate Services												170	170	180	190
Vote 4 - Community and Social Services												-	-	-	-
Vote 5 - Sport and Recreation												1 000	1 000	-	-
Vote 6 - Public Safety												550	550	581	612
Vote 7 - Housing												-	-	-	-
Vote 8 - Health Services												-	-	-	-
Vote 9 - Planning and Development												-	-	-	-
Vote 10 - Roads Transport												9 500	9 500	16 190	9 755
Vote 11 - Electricity Services												8 264	8 264	13 982	20 78
Vote 12 - Water Services												1 022	1 022	11 660	8 361
Vote 13 - Waste Water Management												10 500	10 500	5 972	6 965
Vote 14 - Solid Waste Management												3 690	3 690	5 280	3 455
Vote 15 - Name of Vote												-	-	-	-
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	35 001	35 001	53 975	50 29
Total Capital Expenditure	-	-	-	-	-	-	-	-	-	-	-	35 001	35 001	53 975	50 29

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Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)

Description R thousand	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital Expenditure - Functional															
<i>Governance and administration</i>															
Executive and council	-	-	-	-	-	-	-	-	-	-	-	475	475	309	391
Finance and administration												105	105	111	117
<i>Community and public safety</i>												370	370	199	273
Community and social services	-	-	-	-	-	-	-	-	-	-	-	1 550	1 550	581	612
Sport and recreation												-	-	-	-
Public safety												1 000	1 000	-	-
<i>Economic and environmental services</i>												550	550	581	612
Road transport	-	-	-	-	-	-	-	-	-	-	-	9 500	9 500	16 190	9 755
<i>Trading services</i>												9 500	9 500	16 190	9 755
Energy sources	-	-	-	-	-	-	-	-	-	-	-	23 476	23 476	36 894	39 566
Water management												8 264	8 264	13 982	20 787
Waste water management												1 022	1 022	11 660	8 361
Waste management												10 500	10 500	5 972	6 968
Total Capital Expenditure - Functional	-	-	-	-	-	-	-	-	-	-	-	35 001	35 001	53 975	50 323
Funded by:															
National Government												30 286	30 286	36 544	45 871
Provincial Government / District												-	-	-	-
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-	-	30 286	30 286	36 544	45 871
Internally generated funds												4 715	4 715	16 104	4 388
Total Capital Funding	-	-	-	-	-	-	-	-	-	-	-	35 001	35 001	52 648	50 259

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Supporting Table SA30 Consolidated budgeted monthly cash flow (Cash Receipts by Source)

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Receipts By Source															
Property rates	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	(9 756)	73 029	76 956	81 435
Service charges - electricity revenue												157 960	157 960	166 490	175 481
Service charges - water revenue												44 239	44 239	46 628	49 145
Service charges - sanitation revenue												12 704	12 704	13 390	14 113
Service charges - refuse revenue												14 704	14 704	15 498	16 335
Rental of facilities and equipment												2 370	2 370	2 505	2 636
Interest earned - external investments												1 397	1 397	1 477	1 554
Interest earned - outstanding debtors												29 336	29 336	31 008	32 620
Fines, penalties and forfeits												3 002	3 002	3 174	3 339
Licences and permits												2 658	2 658	2 810	2 956
Agency services												11 013	11 013	11 641	12 246
Transfer receipts - operational												114 006	114 006	125 714	142 034
Other revenue												3 266	3 266	3 452	3 767
Cash Receipts by Source	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	386 900	469 685	500 742	537 661
Other Cash Flows by Source															
Transfers and subsidies - capital (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises & Corporations, Higher Educational Institutions)												(4 715)	(4 715)	(4 363)	(4 592)
Proceeds on disposal of PPE												24	24	26	27
Total Cash Receipts by Source	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	382 209	464 995	496 404	533 096

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Supporting Table SA30 Consolidated budgeted monthly cash flow (Cash Payments by Type)

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Payments by Type															
Employee related costs												143 451	143 451	152 058	161 182
Remuneration of councillors												8 198	8 198	8 705	9 182
Finance charges												1 599	1 599	1 690	1 785
Bulk purchases - Electricity												112 273	112 273	112 605	119 298
Bulk purchases - Water & Sewer												33 680	33 680	33 486	35 361
Other materials												14 991	14 991	15 938	16 849
Contracted services												10 738	10 738	11 350	11 985
Transfers and grants - other												38 585	38 585	43 036	52 599
Other expenditure												40 780	40 780	45 023	46 413
Cash Payments by Type	-	-	-	-	-	-	-	-	-	-	-	404 275	404 275	423 891	454 654
Other Cash Flows/Payments by Type															
Capital assets															
Repayment of borrowing															
Other Cash Flows/Payments															
Total Cash Payments by Type	-	-	-	-	-	-	-	-	-	-	-	404 275	404 275	423 891	454 654
NET INCREASE/(DECREASE) IN CASH HELD	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	7 526	(23 266)	59 519	71 413	77 442
Cash/cash equivalents at the month/year begin:	15 000	22 526	30 052	37 578	45 104	52 630	60 156	67 681	75 207	82 733	90 259	97 785	15 000	74 519	145 932
Cash/cash equivalents at the month/year end:	22 526	30 052	37 578	45 104	52 630	60 156	67 681	75 207	82 733	90 259	97 785	74 519	74 519	145 932	223 375

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7. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. The high level indicators and targets per Department follows:

7.1. OFFICE OF THE MUNICIPAL MANAGER – VOTE

IDP

KPA 3: Institutional Development and Transformation Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Operational Efficiency	Performance Management	% of KPIs attaining organisational targets by 30th Jun 2018 (Total organisation)	3.4	N/A	internal	64,3%	70%	80%	90%	100%	100%	Copies of the quarterly consolidated performance report

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KPA 4: Good Governance and Public Participation
Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Accountability	Community Participation	% functionality of the Ward Committee per quarter	4.1	N/A	internal	<78%	78%	78%	78%	78%	78%	Copies of quarterly ward committee's reports submitted to Council
Good Governance	Good Governance	% of total MPAC resolutions raised and resolved per quarter	4.2	N/A	internal	100%	80%	85%	95%	100%	100%	Copies of the quarterly MPAC resolutions raised and the respective managers response
		% execution per quarter of Risk Management Plan in line with detailed time schedule (total organisation)	4.3	N/A	internal	86,6%	85%	85%	85%	85%	85%	Copies of the Quarterly Risk Reports, Agenda of the Risk Management
	Internal Audit	Number of quarterly reports in terms of implementation of the Audit Action Plan submitted to Council and Provincial Treasury		N/A	internal	4	1	1	1	1	4	Copies of the quarterly IA report submitted to the Audit Committee

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KPA 4: Good Governance and Public Participation
Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Good Governance	Good Governance	Obtain an Unqualified opinion from the annual audit outcome from the Auditor General	4.2	N/A	internal	Qualified Opinion	N/A	Unqual Opinion	N/A	N/A	Unqual Opinion	Copy of the Auditor General's audited annual management letter
	Internal Audit	% of AG Management Letter findings resolved by 30th Jun 2018 (Total organization)	4.7	N/A	internal	2	N/A	N/A	N/A	100%	100%	Copy of the quarterly AG Action Plan status report

KPA 6: Local Economic Development
Strategic Goal: Increased economic activity and job creation

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Economic Growth and Development	Economic Growth and Development	Number of MOU's signed with respect to external Social Responsibility Programmes by 30 June 2018	6.1	N/A	internal	2	N/A	N/A	N/A	2	2	Copy of the MOU's signed

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SDBIP

KPA 1: Basic Service Delivery and Infrastructure Development Strategic Goal: Improved social protection and education outcomes

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Mandela Day	Number of events held to commemorate Nelson Mandela's Birthday by the 30th Sept 2017		1.12.3	internal	1	1	N/A	N/A	N/A	1	Copy of close-out reports for each event held
		Number of initiatives focused on improving the life of designated groups by the 30th Jun 2018	1.12	1.12.4	internal	3	N/A	1	1	1	3	Copy of close-out reports for each initiative
	Community upliftment	Number of learners provided with financial support (Mayoral community programme) by the 31st March 2018	1.12	N/A	internal	67	N/A	N/A	32	N/A	32	Copies of successful learner applications and report on Bursary Fund allocation and Copy of close-out reports

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KPA 1: Basic Service Delivery and Infrastructure Development
Strategic Goal: Improved social protection and education outcomes

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Mainstream Disability and Gender	Number of events scheduled and held in terms of mainstreaming of gender, disabled, elderly and children by the 30th Jun 2018	1.12	1.12.5	internal	1	2	2	N/A	2	6	Copy of close-out reports for each event
	Youth	Number of educational initiatives implemented in terms of the Youth by 30th Jun 2018	1.12	1.12.6	internal	New	1	2	3	3	9	Copy of close-out reports for each initiative
		Number of Sports and Arts and Culture events held in terms of the youth by 30th Jun 2018		1.12.7	internal	1	N/A	2	N/A	2	4	Copy of close-out reports for each event
		Number of Youth Imbizo's held by 30 June 2018		1.12.9	internal	4	1	1	1	1	4	Copy of close-out reports for each Imbizo's held
	Mainstream HIV/AIDS	Number of HIV/AIDS's educational awareness campaigns implemented each quarter	1.13	1.13.1	internal	2	1	1	1	1	4	Copy of close-out report of each campaign held

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KPA 1: Basic Service Delivery and Infrastructure Development
Strategic Goal: Improved social protection and education outcomes

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	All Services	Number of reports submitted to Council per month in terms of compliance to the CoGTA Back to Basics reporting system	1.1 to 1.7	N/A	internal	4	3	3	3	3	12	Copy of the monthly CoGTA Back to Basics reports
	Project Management	% of new Capital projects started on time in terms of appointment of consultants / contractors excluding NDM funded projects by 30 Sept 2017	1.4	1.4.1	internal	100%	100%	N/A	N/A	N/A	100%	Copies of the individual project appointment letters in terms of consultants/contractors

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KPA 2: Financial Viability and Finance Management
Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Financial Management	Financial Management	% spend of the total operational Budget per quarter	2.2	2.2.7	internal	88%	50%	75%	85%	96%	96%	Copy of the quarterly section 52(d) report
		% spend on employee costs in terms of the total operational Budget per quarter		2.2.9	internal	<34%	<34%	<34%	<34%	<34%	<34%	Copy of the quarterly section 52(d) report
		% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (OMM)		2.2.22	internal	New	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report
		% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (Total Organisation)		2.2.23	internal	New	5%	5%	5%	5%	5%	Copies of approved financial overtime schedule report

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KPA 2: Financial Viability and Finance Management
Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Financial Management	Financial Management	% of employees exceeding legislated overtime levels stipulated as not more than (45) hours per month per employee (Total Organisation)	2.2	2.2.26	internal	New	10%	10%	10%	10%	10%	Copies of approved financial overtime schedule report

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KPA 3: Institutional Development and Transformation
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Operational Efficiency	Performance Management	Number of formal bi-annual performance reviews conducted with Section 56 employees	3.4	3.4.1	internal	1	N/A	N/A	1	1	2	Agenda and copies of individual managers signed assessment forms
		% of KPIs attaining organisational targets by 30th Jun 2018 (OMM)		3.4.2	internal	80%	95%	95%	95%	95%	95%	Copy of the quarterly consolidated performance reports
	Organisational Development	% of disciplinary proceedings initiated in relation to reported matters.	3.1	3.1.8	internal	100%	100%	100%	100%	100%	100%	Copies of all disciplinary matters reported and those referred that were formally investigated
		% of AG queries in Items of ICT resolved by year-end	3.7	3.7.1	internal	100%	100%	100%	100%	100%	100%	Copy of the quarterly AG Action Plan status report
	ICT	% availability of ICT services per quarter		3.7.2	internal	95%	95%	95%	95%	95%	95%	Copies of the quarterly ICT report

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KPA 4: Good Governance and Public Participation
Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18				POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Accountability	Community Participation	Number of Ward operational plans submitted to Council per annum	4.1	4.1.1	internal	9	9	N/A	N/A	N/A	Copy of annual Ward operational plans submitted to Council
		Number of Ward Committees meetings held per quarter		4.1.2	internal	87	27	27	27	27	Copies of quarterly ward committee's reports submitted to Council
		Number of Community stakeholder meetings facilitated and attended by 30th June 2018		4.1.3	internal	54	9	9	9	9	Registers and any other documentary evidence relating to the meeting
Good Governance	Good Governance	Draft Consolidated Annual Report submitted on or before the 31st Aug 2017	4.2	4.2.10	internal	1	1	N/A	N/A	N/A	Copy of Draft Consolidated Annual Report
		Submission of final audited consolidated Annual Report to Council by the 31st Jan 2018		4.2.11	internal	1	N/A	N/A	1	N/A	Copy of Final Annual Report

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KPA 4: Good Governance and Public Participation
Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Good Governance	Good Governance	Submission of Oversight Report to Council by the 30th March 2018	4.2	4.2.12	internal	1	N/A	N/A	1	N/A	1	Annual Oversight Report
		2018/19 IDP review Framework Plan approved by 30th June 2018		4.2.13	internal	1	N/A	N/A	N/A	1	1	Copy of approved IDP Framework and Plan
		Final IDP tabled and approved by Council by the 31st March 2018		4.2.14	internal	1	N/A	N/A	1	N/A	1	Copy of Final IDP and Council resolution item reference approving the document
		Number of new/reviewed ICT policies/strategies approved by Council by the 30th Jun 2018		4.2.15	internal	2	N/A	N/A	N/A	2	2	Copies of approved reviewed / new Policies
		Final SDBIP approved by Executive Mayor within 28 days after approval of Budget		4.2.16	internal	1	N/A	N/A	N/A	1	1	Copy of Final approved SDBIP

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KPA 4: Good Governance and Public Participation

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Good Governance	Good Governance	Adjusted Budget and SDBIP approved by Executive Mayor by the end of February 2018	4.2	4.2.17	internal	1	N/A	N/A	1	N/A	1	Copy of Adjustment Budget and SDBIP
		% of Council meetings resolutions resolved within the prescribed timeframe of (3) months (Total organisation)	4.2	4.2.18	internal	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		% of Council meeting resolutions resolved per quarter (OMM)		4.2.19	internal	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		Number of quarterly Compliance Register Reports submitted to Council		4.2.20	internal	4	1	1	1	1	4	Copy of quarterly Compliance Register Report
	Risk Management	Risk Management Committee Charter reviewed by the committee by the 31st May 2018	4.3	4.3.4	internal	New	N/A	N/A	N/A	1	1	Copy of both approved Risk Management Committee Charter

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KPA 4: Good Governance and Public Participation

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Good Governance	Risk Management	Risk Management Implementation Plan approved by 30th Jun 2018	4.3	4.3.5	internal	1	N/A	N/A	N/A	1	1	Copy of approved Risk Management Implementation Plan
		% execution per quarter of Risk Management Plan in line with detailed time schedule (OMM)	4.3	4.3.6	internal	91.9%	85%	85%	85%	85%	85%	Copy of the Quarterly Risk Report and the minutes of the risk management meeting
		Number of Risk Management reports submitted to the Risk Management Committee per quarter	4.3	4.3.7	internal	3	1	1	1	1	4	Copy of quarterly Risk Management Committee report
		Number of Risk Management Committee reports submitted to Council per quarter	4.3	4.3.8	internal	3	1	1	1	1	4	Copies of Risk Management Committee reports
	Internal Audit	% of AG Management Letter findings resolved by 30th Jun 2018 (OMM)	4.7	4.7.7	internal	80%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report

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KPA 4: Good Governance and Public Participation

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Good Governance	Internal Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total Organisation)	4.7	4.7.8	internal	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly IA report submitted to the Audit Committee
		Number of Internal Audit reports submitted to the Audit Committee per quarter		4.7.9	internal	4	1	1	1	1	4	Copy of the quarterly IA report submitted to the Audit Committee
		Action Plan on issues raised by the Auditor General compiled and tabled to Council by January 2018		4.7.10	internal	1	N/A	N/A	1	N/A	1	Copy of approved Action Plan
Customer Relationship Management	Customer/ Stakeholder Relationship Management	Number of quarterly Customer Complaint reports submitted to Council (inclusive of Presidential Hotline)	4.1	4.1.4	internal	2	1	1	1	1	4	Copy of quarterly Customer Complaint reports

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KPA 6: Local Economic Development
Strategic Goal: Increased economic activity and job creation

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Economic Growth and Development	Economic Growth and Development	Number of reports submitted to Council with respect to the Corporate Social Investment (CSI) programmes of both Business and Mining organisations (bi-annual)	6.1	6.1.3	internal	2	N/A	1	N/A	1	2	Copies of quarterly reports submitted to Council
		Number of skills development initiatives scheduled and held in terms of the youth each quarter		6.1.4	internal	4	1	1	1	1	4	Copies of the agenda and attendance register
		Number of SMME's and Cooperatives capacity building skill workshops scheduled and held by the 30th Jun 2018 (exclusively for youth owned companies/ co-operatives)		6.1.5	internal	4	1	1	1	1	4	Copy of close-out reports for each event
		Number of events held to promote tourism within the municipality bi-annually		6.1.6	internal	2	N/A	1	N/A	1	2	Copy of close-out reports for each event

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KPA 6: Local Economic Development
Strategic Goal: Increased economic activity and job creation

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Economic Growth and Development	Youth Development	Number of Youth Development Summits held by 30 June 2018	6.2	6.2.2	internal	1	1	N/A	N/A	N/A	1	Council resolution to host the event and close out report

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7.2. FINANCE – VOTE

IDP

KPA 1: Basic Service Delivery and Infrastructure Development
Strategic Goal: Improved social protection and education outcomes

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Indigent	% of households earning less than R3000 per month with access to free basic services by 30 June 2018 (GKPI)	2.2.1	N/A	Internal	100%	100%	100%	100%	100%	100%	Copy of approved monthly indigent register submitted to Council

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KPA 2: Financial Viability and Finance Management
Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Financial Viability	Financial Viability	Approval of MTREF Budget by the 31st May 2018	2.1	N/A	internal	1	N/A	N/A	N/A	1	1	Copy of the approved Final Annual budget
		% consumer payment level received with respect for services billed per quarter		N/A	internal	90%	75%	75%	75%	75%	75%	Copy of monthly Section 71 report
Financial Management	Financial Management	Draft Annual Financial Statements (AFS) submitted on or before the 31st Aug 2017	2.2	N/A	internal	1	1	N/A	N/A	N/A	1	Copy of the Draft AFS
		Number of quarterly SCM reports submitted to the Executive Mayor		N/A	internal	4	1	1	1	1	4	Copy of the quarterly SCM report

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SDBIP

KPA 2: Financial Viability and Finance Management Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Financial management	Financial Management	Number of monthly section 71 MFMA reports submitted to Mayoral committee within legislative timeframes	2.2	2.2.1	internal	8	3	3	3	3	12	Copy of monthly section 71 report
		Midyear section 72 MFMA report submitted to Mayoral committee within legislative timeframes by 25 January 2018		2.2.2	internal	1	N/A	N/A	1	N/A	1	Copy of the Section 72 Report
		Number of quarterly section 52(d) MFMA reports submitted to Mayoral committee within legislative timeframes		2.2.3	internal	4	1	1	1	1	4	Copy of the quarterly section 52(d) report
		% of approved (compliant) invoices paid within 30 days		2.2.4	internal	100%	100%	100%	100%	100%	100%	Copy of the monthly expenditure invoice reconciliation report

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KPA 2: Financial Viability and Finance Management
Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Financial management	Financial Management	% spend on conditional FMG grant per month	2.2	2.2.6	FMG	100%	N/A	N/A	N/A	100%	100%	Copies of the monthly FMG Report
		% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (Finance only)		2.2.10	internal	New	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report
		% Debt coverage ratio (GKPI) by 30th Jun 2018	2.2	2.2.12	internal	New	N/A	N/A	N/A	40%	40%	Copy of the quarterly section 52(d) report
		% outstanding service debtors to revenue (GKPI) by 30th Jun 2018		2.2.13	internal	New	N/A	N/A	N/A	32%	32%	Copy of the quarterly section 52(d) report
		Cost coverage ratio (GKPI) by 30th Jun 2018		2.2.14	internal	New	N/A	N/A	N/A	7.8:1	7.8:1	Copy of the quarterly section 52(d) report

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KPA 2: Financial Viability and Finance Management
Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Financial management	Supply Chain Management	Average # of days elapsed (<90), measured in terms of the competitive bidding process closing for tenders over R200,000	2,3	2.3.1	internal	<30	<90	<90	<90	<90	<90	Copy of the advert and appointment letter
		Number of quarterly deviation reports submitted to the MM (Total organisation)	2,3	2.3.2	internal	4	1	1	1	1	4	Copy of the quarterly SCM deviation report
		Annual submission of the asset verification report to the MM by 30th June 2018		2.3.3	NDM	1	1	N/A	N/A	N/A	1	Copy of the fixed asset verification report

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KPA 3: Institutional Development and Transformation
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Operational Efficiency	Performance Management	% of KPIs attaining organisational targets by 30th Jun 2018 (Finance)	3.4	3.4.6	internal	67,7%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance report

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KPA 4: Good Governance and Public Participation
Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Good Governance	Internal Audit	% of AG Management Letter findings resolved by 30th Jun 2018 (Finance only)	4.7	4.7.5	internal	New	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (Finance only)		4.7.6	internal	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
	Good Governance	Number of new/reviewed policies approved by Council by 30th Jun 2018 (Finance only)	4.2	4.2.8	internal	New	N/A	N/A	N/A	12	12	Copies of approved reviewed / new Policies
		% of Council meetings resolutions resolved per quarter (Finance only)		4.2.9	internal	New	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
	Risk Management	% execution per quarter of Risk Management Plan in line with detailed time schedule (Finance only)	4.3	4.3.3	internal	New	100%	100%	100%	100%	100%	Copy of the quarterly Risk Report

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7.3. CORPORATE SERVICES – VOTE

IDP

KPA 3: Institutional Development and Transformation Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Operational Efficiency	Organisational Development	% approved critical positions processed within (3) months (Sec 56/54 A) which will become vacant during 2017/18	3.1	N/A	internal	100%	100%	100%	100%	100%	100%	Copies of Progress report submitted to Council
		Submit a Final report to the MM after conducting an employee satisfaction by 30 Jun 2018		N/A	internal	1	N/A	N/A	N/A	1	1	Copy of final satisfaction survey evaluation report

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KPA 3: Institutional Development and Transformation
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Organisational Development	Organisational Development	Number of employees from previously disadvantaged groups appointed in the three highest levels of management as per the approved 2017/18 EE plan (GKPI)	3.2	N/A	Internal	100%	10%	10%	20%	45%	85%	Copies of appointment letters
		% of budget spent implementing the Workplace Skills Plan (GKPI) per quarter	3.3	N/A	internal	New	N/A	N/A	N/A	100%	100%	Copies of the WSP and section 52 (d) report

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SDBIP

KPA 2: Financial Viability and Finance Management Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Financial Management	Financial Management	Number of monthly reports submitted to Council in terms of legislated overtime levels (Total Organisation)	2.2	2.2.19	internal	11	2	3	3	3	11	Copies of monthly overtime reports
		% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (CS only)		2.2.20	internal	New	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report

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KPA 3: Institutional Development and Transformation
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Organisational Development	Organisational Development	Review and submit organisational structure (aligned to the IDP and Budget) to Council for approval before June 2018	3.1	3.1.1	internal	1	N/A	N/A	N/A	1	1	Copy of approved annual organogram
		% of Females awarded learner ships in terms of the 2017/18 skills audit per quarter		3.1.2	internal	79%	10%	12%	20%	28%	70%	Copy of consolidated register of Learner-ships awarded
		Number of monthly staff turnover reports submitted to Council		3.1.3	internal	11	3	3	3	3	12	Copies of monthly staff turnover reports
		% of approved vacant posts (below Sec 56/54 A)(previously filled) processed within (3) months		3.1.4	internal	75%	100%	100%	100%	100%	100%	Copies of appointment letters

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KPA 3: Institutional Development and Transformation
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Organisational Development	Organisational Development	Number of monthly progress reports submitted to Council with respect to the status of the job evaluation exercise	3.1	3.1.13	internal	New	3	3	3	3	12	Copies of monthly job evaluation progress reports
	Workplace Skills Development	Workplace Skills Plan (WSP) and Annual Training Report (ATR) submitted on due date 30 April 2018	3.3	3.3.1	internal	1	N/A	N/A	N/A	1	1	Copies of WSP and ATR submitted to the LG SETA
		Number of quarterly training status reports submitted to the District		3.3.4	internal	New	1	1	1	1	4	Copy of quarterly training status report submitted to the District
		Number of employees trained per quarter in line with the approved 2017/18 WSP		3.3.3	internal	83	10	10	10	11	41	Copies of the approved WSP report and monthly training status report submitted to the District

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KPA 3: Institutional Development and Transformation
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18				POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Organisational Development		Number of monthly workplace inspections conducted and submitted to the SHE committee		3.5.4	internal	New	75	75	75	75	Copies of monthly inspection reports x 25 workplaces
	Workplace Health and Safety	Number of quarterly SHE meeting minutes submitted to the MM	3.5	3.5.2	internal	3	1	1	1	1	Copy of the quarterly SHE meeting minutes
		Number of employees who have participated in the approved 2017/18 Wellness programmes per quarter		3.5.3	internal	115	50	50	50	50	Copy of the quarterly Employee Wellness Programme (EWP) register
Operational Efficiency	Labour Relations	Number of Local Labour Forum (LLF) meetings held every second month as per approved Calendar of Events	3.6	3.6.1	internal	7	2	1	1	2	Copy of the minutes of the meetings held and the attendance registers
	Performance Management	% of KPIs projects attaining organisational targets by 30 Jun 2018 (CS)	3.4	3.4.4	internal	68%	100%	100%	100%	100%	Copy of the quarterly consolidated performance report

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KPA 4: Good Governance and Public Participation
Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Good Governance	Risk Management	% execution per quarter of Risk Management Plan in line with detailed time schedule (CS only)	4.3	4.3.1	internal	85%	85%	85%	85%	85%	85%	Copy of the quarterly Risk Report
	Internal Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (CS only)	4.7	4.7.1	internal	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
		% of AG Management Letter findings resolved by 30 Jun 2018 (CS only)		4.7.2	internal	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
	Good Governance	Number of ordinary Council meeting held by June 2018 as per the approved Calendar of Events	4.2	4.2.1	internal	11	3	2	3	3	11	Council meeting minutes
		Number of ordinary MAYCO meetings held by June 2018 as per the approved Calendar of Events		4.2.2	internal	11	3	2	3	3	11	Copies of MAYCO meeting minutes and attendance register

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KPA 4: Good Governance and Public Participation
Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Good Governance	Good Governance	Number of Section 79 Committee meetings held per quarter	4.2	4.2.3	internal	9	9	6	9	9	33	Copies of agenda and minutes of each of Section 79 Committee meeting convened
		% of Council meeting resolutions resolved per quarter (CS only)		4.2.4	internal	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		Number of new/reviewed policies approved by 30 June 2018 (CS only)		4.2.14	internal	20	N/A	N/A	N/A	10	10	Copies of approved reviewed / new Policies

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7.4. SOCIAL SERVICES – VOTE

IDP

KPA 1 - Basic Service Delivery and Infrastructure Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Waste Removal	Number of households in Formal areas with access to a minimum level of basic waste removal once per week - (kerbside collection) (GKPI)	1.5	N/A	internal	(60.4%) 12 136	N/A	N/A	N/A	(60.4%)	(60.4%)	Copies of weekly schedule and the signed street list by the driver which will then be approved by the supervisor
	Disaster Management	% response time after hours (10 min) with respect to the request for emergency services received per month to vehicles out the gate	1.1	N/A	internal	92%	85%	85%	85%	85%	85%	Copies of monthly statistics register

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SDBIP

KPA 1: Basic Service Delivery and Infrastructure Development Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Waste removal	Number of community awareness campaigns in terms of waste management implemented per quarter	1.5	1.5.1	internal	2	1	1	1	1	4	Copy of close-out report for each campaign
		Number of formal household areas with refuse collection services per week as per approved schedules		1.5.3	internal	New	25	25	25	25	25	Copies of weekly approved (signed) waste removal collection schedules
	Road Safety	Number of road safety awareness / prevention campaigns implemented per quarter such as "Arrive Alive"	1.9	1.9.1	internal	2	2	N/A	2	N/A	4	Copy of close-out reports for each campaign

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KPA 1: Basic Service Delivery and Infrastructure Development
Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Disaster Management	% availability of emergency response vehicles per quarter to comply to the codes of practice (SANS 10090)	1.10	1.10.1	NDM	92%	85%	85%	85%	85%	85%	Copies of monthly fleet availability statistics
		Number of community awareness programmes conducted per quarter with respect to emergency / disaster risk awareness		1.10.2	internal	4	1	1	2	2	6	Copy of close-out reports for each Public awareness programme held
		% response time normal hours (5 min) with respect to the request for emergency services received per month to vehicles out the gate		1.10.3	internal	92%	85%	85%	85%	85%	85%	Copies of monthly statistics register

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KPA 1: Basic Service Delivery and Infrastructure Development
Strategic Goal: Improved social protection and education outcomes

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Libraries	Number of community members utilizing the library facilities monthly, excluding PC users	1.12	1.12.1	internal	19 991	>5 000	>5 000	>5 000	>5 000	>20 000	Copies of monthly statistics register with names, addresses and signatures
		Number of PC users at the Library facilities per quarter		1.12.2	internal	7 910	>1 600	>1 600	>1 600	>1 600	>6 400	Copies of monthly statistics register
	Cemeteries	% spend of operational budget in terms of Cemetery site maintenance per quarter		1.12.10	internal	100%	25%	50%	75%	100%	100%	Copy of section 52 report
	Environment	Number of Greening and environmental awareness campaigns and initiatives implemented per quarter		1.12.11	internal	1	1	1	1	1	4	Copy of close-out reports for each campaign held

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KPA 2: Financial Viability and Finance Management
Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Financial Management	Financial Management	% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (CSS only) (excl., essential services)	2.2	2.2.16	internal	New	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report
		% of employees exceeding legislated overtime levels stipulated as not more than (45) hours per month per employee (CSS only) (essential services)		2.2.17	internal	New	20%	20%	20%	20%	20%	Copies of approved financial overtime schedule report

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KPA 3: Institutional Development and Transformation
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Operational Efficiency	Performance Management	% of KPIs attaining organisational targets by 30 Jun 2018 (CSS)	3.4	3.4.5	internal	59,60%	100%	100%	100%	100%	100%	Copy of the quarterly consolidated performance report

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KPA 4: Good Governance and Public Participation
Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Good Governance	Internal Audit	% of AG Management Letter findings resolved by 30 Jun 2018 (CSS only)	4.7	4.7.3	internal	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (CSS only)		4.7.4	internal	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
	Risk Management	% execution per quarter of Risk Management Plan in line with detailed time schedule (CSS only)	4.3	4.3.2	internal	66,7%	80%	80%	80%	80%	80%	Copy of the quarterly Risk Report
	Good Governance	Number of new/reviewed policies approved by 30 June 2018 (CSS only)	4.2	4.2.6	internal	3	N/A	N/A	N/A	3	3	Copies of approved reviewed / new Policies
		% of Council meeting resolutions resolved per quarter (CSS only)		4.2.7	internal	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved

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KPA 6: Local Economic Development
Strategic Goal: Increased economic activity and job creation

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Economic Growth and Development	Economic Growth and Development	Number of EPWP Full Time Equivalent (FTE's) created through social, culture and environment initiatives per quarter	6.1	6.1.2	DPW	178	40	40	40	40	160	Copy of monthly DPW Summary report

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7.5. TECHNICAL SERVICES – VOTE

IDP

KPA 1: Basic Service Delivery and Infrastructure Development Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Sanitation	% of households with access to basic levels of sanitation by 30 Jun 2018 – (converted toilets) (GKPI)	1.1	N/A	MIG	98.7%	N/A	N/A	N/A	90.1%	90.1%	Beneficiary letters
	Water	% of new households with access to basic levels of water by 30 Jun 2018 (stand piped inside yard) (GKPI)	1.2	N/A	MIG	86.9%	N/A	N/A	N/A	93.6%	93.6%	Household connection register

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KPA 1: Basic Service Delivery and Infrastructure Development
Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Housing	Number of quarterly reports submitted to Council with respect to the # of new RDP Housing units provided by the PDoHS by June 2018	1.3	N/A	internal	4	1	1	1	1	4	Copies of quarterly reports tabled at Council
	Electricity	% of households with access to basic levels of electricity by 30 Jun 2018 (GKPI)	1.6	N/A	INEP	93,5%	N/A	N/A	N/A	98,9%	98,9%	Certificate of Compliance (CoC)
	Roads and Storm Water	Number of Kms of tarred roads and storm water provided by 30 Jun 2018	1.7	N/A	MIG	1,45	N/A	N/A	N/A	1,5	1,5	Completion certificates provided by contracted consultants

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KPA 6: Local Economic Development
Strategic Goal: Increased economic activity and job creation

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18				
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual
Economic Growth and Development	Economic Growth and Development	Number of EPWP Full Time Equivalent (FTE's) job opportunities provided through the implementation of infrastructure projects by 30 Jun 2018 (GKPI)	6.1	N/A	EPWP	20	N/A	N/A	2	2	4
											Monthly DPW Summary report

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KPA 1: Basic Service Delivery and Infrastructure Development Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget R 000's	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Sanitation	Number of households in Formal Human Settlements (connected to waterborne sewerage) by June 2018	1.1	1.1.1	MIG	206	N/A	N/A	N/A	250	250	Connection point register
		% current achievement of the Department of Water Affairs (DWA) Green Drop certification programme		1.1.3	internal	87.3%	N/A	N/A	N/A	<80%	<80%	Department will engage with the DWS to request the preliminary report which will reflect the municipality's percentage achievement
	Water	% current achievement of the Department of Water Affairs (DWA) Blue Drop certification programme	1.2	1.2.3	internal	73.5%	N/A	N/A	N/A	<80%	<80%	Department will engage with the DWS to request the preliminary report which will reflect the municipality's percentage achievement

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KPA 1: Basic Service Delivery and Infrastructure Development
Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget R 000's	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Service Delivery	Electricity	Number of High Mast Light units installed by June 2018 - All Wards	1.6	1.6.3	MIG	5	N/A	N/A	N/A	4	4	Copies of completion certificates provided by contracted consultants
		% spend of EEDS funding with respect to the fitment of energy efficient electricity globes by 30 Jun 2018	1.6	1.6.1	EEDS	New	N/A	N/A	N/A	100%	100%	Certificate of Compliance (CoC)
	Project Management	Number of new Capital projects completed in terms of agreed schedule excluding NDM funded projects by 30 Jun 2018	1.4	1.4.2	Capital Budget	100%	N/A	N/A	N/A	100%	100%	Copies of practical completion certificates
		% of spend of new Capital projects in terms of budget excl., NDM funded projects by 30 Jun 2018	1.4	1.4.3	Capital Budget	92%	N/A	N/A	N/A	100%	100%	Copy of Section 52 report
		% spend on conditional MIG grant by 30 Jun 2018		1.4.4	MIG	100%	25%	50%	75%	100%	100%	Copies of the monthly reports submitted to the Department of Public Works

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KPA 2: Financial Viability and Finance Management
Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Financial Management	Financial Management	% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (TS) (excl., essential services)	2.2	2.2.24	internal	New	10%	10%	10%	10%	10%	Copies of approved financial overtime schedule report
		% of employees exceeding legislated overtime levels stipulated as not more than (45) hours per month per employee (TS) (essential services)		New	internal	New	30%	30%	30%	30%	30%	Copies of approved financial overtime schedule report

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KPA 3: Institutional Development and Transformation
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Operational Efficiency	Performance Management	% of KPIs attaining organisational targets by 30 Jun 2018 (TS)	3.4	3.4.3	internal	59,6%	100%	100%	100%	100%	100%	Copy of the quarterly consolidated performance report

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KPA 4: Good Governance and Public Participation

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline	2017/18					POE
						2015/16	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Good Governance	Internal Audit	% of AG Management Letter findings resolved by 30 Jun 2018 (TS)	4.7	4.7.11	internal	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 Jun 2018 (TS)		4.7.12	internal	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
	Risk Management	% execution per quarter of Risk Management Plan in line with detailed time schedule by (TS)	4.3	4.3.9	internal	85%	100%	100%	100%	100%	100%	Copy of the quarterly Risk Report
	Good Governance	% of Council meeting resolutions resolved per quarter (TS)	4.2	4.2.5	internal	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved

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KPA 5: Spatial Development

Strategic Goal: Increase regularisation of built environment

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Land Tenure and Spatial Development	Land Tenure and Spatial Development	% of new registered building plan applications submitted and approved within agreed timeframes of 28 days	5.1	5.1.1	internal	100%	100%	100%	100%	100%	100%	Copy of application Register

KPA 6: Local Economic Development

Strategic Goal: Increased economic activity and job creation

Strategic Thrust	Programme	KPI	IDP Link	SDBIP Ref No	Budget Source	Baseline 2015/16	2017/18					POE
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Economic Growth and Development	Economic Growth and Development	Number of Capital projects that provide employment through EPWP initiatives per quarter	6.1	6.1.1	Capital Budget	100%	100%	100%	100%	100%	100%	Job opportunity report

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9. VKLM CAPITAL PROJECTS

A three year capital works plan has been developed that will be funded in part through MIG funding. The budget has been aligned to the Strategic and Developmental Objectives and Outcomes crafted in the process of the IDP review cycle, to enable the strategic intent and mandate of the 2017/18 IDP to be attained. It should be noted that the Municipality is faced with serious financial constraints to cater for all Capital and Operational needs identified and has therefore prioritised as deemed appropriate to address the strategies developed during the annual review of the IDP.

VICTOR KHANYE LOCAL MUNICIPALITY CAPITAL PROGRAM 2017/2018 to 2019/2020									
	DETAILS	IDP Program	BUDGETED SPENDING - 2017/2018			TOTAL	FUNDING SOURCE	2018/19	2019/2020
			PURCHASE / CONSTRUCT		REPLACE				
			NEW						
1	2	3	4	5	6	7	8	9	10
	CAPITAL EXPENDITURE								
1	Executive & Council	PP	30 000	0	0	30 000		31 710	33 485
	Computer equipment	0103/6282/0000	30 000	0	0	30 000	Revenue	31 710	33 485
	Office furniture & equipment	10	0	0	0	0		0	0
	Computer equipment	310	0	0	0	0		0	0
2	Municipal Management	RE / GGC	74 964			74 964		79 237	83 674
	Computer equipment	0010/6282/00000	74 964			74 964	Revenue	79 237	83 674

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VICTOR KHANYE LOCAL MUNICIPALITY
CAPITAL PROGRAM
2017/2018 to 2019/2020

	BUDGETED SPENDING - 2017/2018								
	DETAILS	IDP Program	PURCHASE / CONSTRUCT		TOTAL	FUNDING SOURCE	2018/19	2019/20	
			NEW	REPLACE					
3	Budget & Treasury	RE / GGC	200 000	0	200 000		18 812	19 866	
	Computer equipment	0201/6282/0000	200 000	0	200 000	Revenue	18 812	19 866	
	SCOA software		0	0	0		0	0	
	Data cleansing and debtors verification		0	0	0		0	0	
	Meter reading software		0	0	0		0	0	
	replacement of meters	0201/6282/0000	1 700 000						
3	Corporate Services	TSD	170 000	0	170 000		179 690	189 752	
	Computer equipment	0301/6282/0000	170 000	0	170 000	Revenue	179 690	189 752	
4	Public Safety	TSS /ES	550 000	0	550 000		581 350	611 580	
	Fire Equipment	0421/6282/0000	550 000	0	550 000	Revenue	581 350	611 580	
	Medium Rescue Pumper			0	0	Revenue	0	0	
5	Waste management: Solid Waste	EWI	3 690 000	0	3 690 000		5 280 000	3 450 00	
	Furniture new offices	EWI01-2013	0	0	0	Revenue	0	0	
	Development of 2nd phase landfill site		0	0		Revenue	3 000 000	0	

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**VICTOR KHANYE LOCAL MUNICIPALITY
CAPITAL PROGRAM
2017/2018 to 2019/2020**

	BUDGETED SPENDING - 2017/2018							
DETAILS	IDP Program	PURCHASE / CONSTRUCT		TOTAL	FUNDING SOURCE	2018/19	2019/20	
		NEW	REPLACE					
Wheelie bins	0560/6282/0000	1 500 000	0	1 500 000	Revenue	0	3 450 00	
fencing of the landfill site		490 000		490 000	Revenue	0		
Modification of trucks to lift wheelie bins (2)	560	0	0	0		0	0	
compactor truck				0	Revenue	2 280 000		
skip truck loader				0	Revenue	0		
6 Community facilities	PF	0	0	0		0	0	
Replacement of asbestos roof of main office	0503/6282/0000	0	0	0		0	0	
Fencing of Botleng X5-7	503	0	0	0		0	0	
Community Park		0	0	0		0	0	
Market stalls		0	0	0		0	0	
Land audit		0	0	0		0	0	
Air conditioners	503	0	0	0		0	0	
7 Parks, Sport & Recreation	PCC	1 000 000	0	1 000 000		2 189 000	0	

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VICTOR KHANYE LOCAL MUNICIPALITY
CAPITAL PROGRAM
2017/2018 to 2019/2020

	BUDGETED SPENDING - 2017/2018							
DETAILS	IDP Program	PURCHASE / CONSTRUCT		TOTAL	FUNDING SOURCE	2018/19	2019/20	
		NEW	REPLACE					
Upgrading of all municipal sport facilities	4201/4201/4203	1 000 000	0	1 000 000	MIG	2 189 000	0	
establishment of mini nursery		0		0				
Feasibility study for construction of SMMEs Industry Hub		0	0	0		0	0	
equipment's		0		0				
8 Waste Management: Sanitation	WS	40 765 000	0	40 765 000		37 858 000	3 000 00	
Provision of sanitation in new developments		5 500 000	0	5 500 000		0	0	
Upgrading of Botleng Delmas WWTW		30 265 000		30 265 000	RBIG	28 758 000	0	
Provision of sanitation in rural areas		5 000 000	0	5 000 000	MIG	9 100 000	3 000 00	
Tracotr MIN 55KW	550	0	0	0		0	0	
Slasher	550	0	0	0		0	0	
Sewer pipe Kgomo street		0	0	0		0	0	
LDV (1)				0		0		
Combination Jet Truck (1)				0		0		

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VICTOR KHANYE LOCAL MUNICIPALITY
CAPITAL PROGRAM
2017/2018 to 2019/2020

	BUDGETED SPENDING - 2017/2018								
	DETAILS	IDP Program	PURCHASE / CONSTRUCT		TOTAL	FUNDING SOURCE	2018/19	2019/20	
			NEW	REPLACE					
9	Road Transport	RSW	9 500 000	0	9 500 000		13 400 000	0	
	Tarring of roads and stormwater drainage	4201/4201/4203	9 500 000	0	9 500 000	MIG	6 500 000	0	
	Rebuilding roads		0	0	0	Revenue	2 800 000	0	
	Construction of old roads		0	0	0		0	0	
	Resealing roads		0	0	0		0	0	
	Procurement of grader		0	0	0	Revenue	3 000 000	0	
	3 Ton Truck (1)		0	0	0	Revenue	600 000	0	
	Pedestrian roller (1)	510	0	0	0	Revenue	200 000	0	
	LDV (1)	510	0	0	0	Revenue	300 000	0	
			0		0		0	0	
10	Water	WS	1 000 000	0	1 000 000		10 188 000	0	
	Provision of water services for new developments	4201/4201/4203	1 000 000	0	1 000 000	MIG	7 155 000	0	
	Boreholes		0	0	0	Revenue	1 733 000	0	
	TLB (1)				0	Revenue	700 000		
	3 Ton Truck (1)				0	Revenue	600 000		
	Busch cutters (4)	540	0	0	0		0	0	

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**VICTOR KHANYE LOCAL MUNICIPALITY
CAPITAL PROGRAM
2017/2018 to 2019/2020**

		BUDGETED SPENDING - 2017/2018								
	DETAILS	IDP	PURCHASE / CONSTRUCT		TOTAL	FUNDING	2018/19	2019/20		
		Program	NEW	REPLACE		SOURCE				
11	Electricity	ES	8 264 000	0	8 264 000		2 562 000	14 312 000		
	High mast lights	4201/4201/4203	2 000 000	0	2 000 000	MIG	1 250 000	0		
	Connection of electics to all wards	530	0	0	0		0	0		
	Replace 100KVA with 200KVA transformer	530	0	0	0		0	0		
	Upgrade 11KVA over line	530	0	0	0		0	0		
	Smart metering	530	0	0	0		0	0		
	Electrical to all wards	5 300	0	0	0		0	0		
	Ring feed Bot 2-7 electrical	530	0	0	0		0	0		
	PMU	4201/4201/4210	1 264 000	0	1 264 000	MIG	1 312 000	1 312 000		
	DOE - Energy efficiency management	4501/4501/4503	5 000 000	0	5 000 000	DOE	0	0		
	Electrification of houses - INEP			0	0	INEP		13 000 000		
	Electrification infrastructure - INEP (ESKOM)		0	0	0	INEP				
	Nkangala District Municipality		13 449 643	0	13 449 643		10 768 027	11 814 027		
	Various projects as per attached list		13 449 643	0	13 449 643	NDM	10 768 027	11 814 027		
	TOTAL CAPITAL FUNDING		78 693 607		78 693 607		83 135 826	33 514 312		

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VICTOR KHANYE LOCAL MUNICIPALITY
CAPITAL PROGRAM
2017/2018 to 2019/2020

DETAILS	IDP	PURCHASE / CONSTRUCT		TOTAL	FUNDING SOURCE	2018/19	2019/20
		NEW	REPLACE				
1	3	4	5	7	8	7	8
SOURCE OF FINANCE							
RBIG				30 265 000		28 758 000	0
INEP				0		0	13 000 000
Contribution from revenue				4 714 964		14 103 799	4 388 357
Municipal Infrastructure Grant (MIG)				30 264 000		27 506 000	4 312 000
Department of Energy				13 449 643		5 000 000	5 000 000
Other: Grant: Nkangala DM				0		0	0
TOTAL CAPITAL FUNDING				78 693 607		75 367 799	26 700 357

NOTE: 1. Carry-over projects are only an estimation at this stage as the actual figure will be determined with greater accuracy closer to Financial year-end.

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10. CONCLUSION

The SDBIP is a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and section 46 (end-of-year annual reports). This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.

SIGNED:
[Signature]

DATE: 06 APRIL 2018

EXECUTIVE MAYOR

SIGNED:
[Signature]

DATE: 06.03.2018

MUNICIPAL MANAGER