VICTOR KHANYE LOCAL MUNICIPALITY

A prosperous Mpumalanga Western gateway city
for a cohesive developed community

2019/20
Service Delivery Budget Implementation Plan

W.V.

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E.M W.U.

1. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality, it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillor's, municipal manager, senior managers and community."

E.M W.V.

2. LEGISLATION

The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

(a) Projections for each month of-

(i) Revenue to be collected, by source; and

(ii) Operational and capital expenditure, by vote;

(b) Service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Victor Khanye Local Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

EM W.V.

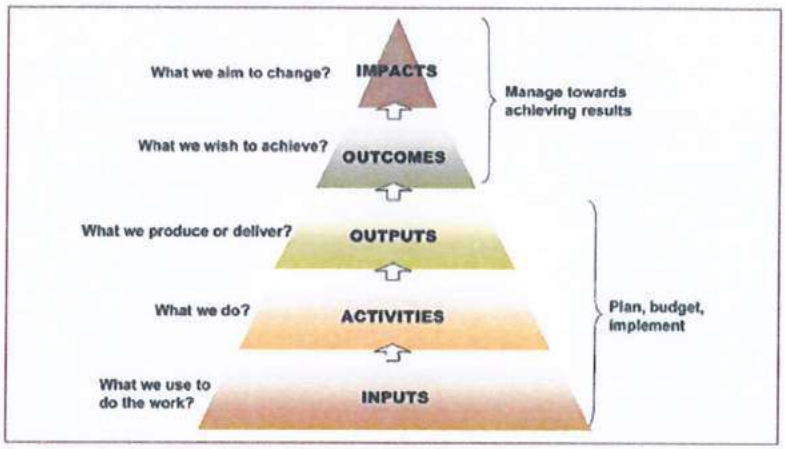
3. METHODOLOGY AND CONTENT

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Victor Khanye Local Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information[1] (FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes. Then SMART programme objectives and short, medium and long terms strategies were developed to achieve the outcomes and associated output indicators and targets.

Thereafter projects were identified with required budget as well as appropriate human resources, furniture and equipment (inputs). This process was used to prioritise projects, capital items to be acquired and the personnel budget.



[1] The Framework for Managing Programme Performance Information is available at: www.treasury.gov.za

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The strategies of the municipality, which are linked to programmes, measurement and targets as well as projects focus on and are aligned to the National and Provincial priorities.

The key performance indicators and targets as well as the projects that are contained in this SDBIP are to measure, monitor and report on the implementation of the outcomes and strategies identified in the strategic phase of the IDP. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. The second layer of the SDBIP, that need not be made public, will deal with the breakdown of more details of outputs per directorate and will be contained in the directorates' SDBIPs.

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4. VISION AND MISSION

The strategic vision of the organisation establishes the long term goal that the Municipality wants to achieve. Victor Khanye Local Municipality's vision is one that is one that remains steadfast on its commitment to deliver on its mandate as contained in their vision statement The vision developed by the Municipality is striving to be:

"A prosperous Mpumalanga Western Gateway city for a cohesive developed community"[2]

A mission statement reflects the way in which the municipality will conduct their everyday tasks. It describes the purpose of the municipality and the areas to focus on in order to achieve its vision. The mission addresses the objects of government as stipulated in Section 152 of the Constitution: Democratic and accountable governance, sustainable services, social and economic development, safe and healthy environment and encouraged community involvement. This is illustrated in the mission statement of the Victor Khanye Local Municipality:

"To provide quality and sustainable services to the diverse community in a responsive and efficient way for optimum economic growth in order to enhance prosperity.

Inspired by desire to be positioned on the global map of attractive cities resulting in a positive impact on investment, jobs, inhabitants, visitors, and events through quality service provision"

EM W.V.

5. STRATEGIC ALIGNMENT

The SDBIP of the Victor Khanye Local Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001 and within the context of its vision, the following key strategic thrusts and developmental goals have been developed as reflected in the following table.

Key Performance Area	Strategic Thrust	Strategic Goal
KPA 1 - Basic Service Delivery and Infrastructure	Service Delivery	Improved provision of basic services to the residents of VKLM
		Improved social protection and education outcomes
KPA 2: Financial Viability and Finance Management	Financial Viability	Improved compliance to MFMA and VKLM policy Framework
	Financial Management	
KPA 3: Institutional Development and Transformation	Organisational Development	Improved efficiency and effective of the Municipal Administration
	Performance Management	
	Operational Efficiency	
KPA 4: Good Governance and Public Participation	Accountability	Improve community confidence in the system of local government
	Good Governance	
	Customer Relationship Management	
KPA 5 : Spatial Development	Land Tenure and Spatial Development	Increase regularization of built environment
KPA 6: Local Economic Development	Economic Growth and Development	Increased economic activity and job creation

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6. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget and MBRR A1 Schedules that serve as supporting documentation for the budget, in particular Schedules SA 25 – SA 30 and will deal with the following:

Monthly Revenue Projections:	Monthly Expenditure Projections:	Cash Flow Projections:
a. Revenue by source; b. Revenue by vote; c. Revenue in terms of standard classifications.	a. Expenditure by type; b. Overall expenditure: i. By vote ii. In terms of standard classifications c. Capital expenditure: i. By vote ii. In terms of standard classifications	a. Cash receipts by source b. Cash payments by type

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA

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Supporting Table SA25 Consolidated budgeted monthly revenue by source

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
Revenue By Source															
Property rates	6 019	6 019	6 019	6 019	6 019	6 019	6 019	6 019	6 019	6 019	6 019	6 019	72 230	76 130	80 241
Service charges - electricity revenue	12 811	12 811	12 811	12 811	12 811	12 811	12 811	12 811	12 811	12 811	12 811	12 811	153 732	162 033	170 783
Service charges - water revenue	4 175	4 175	4 175	4 175	4 175	4 175	4 175	4 175	4 175	4 175	4 175	4 175	50 102	52 807	55 659
Service charges - sanitation revenue	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	13 492	14 221	14 988
Service charges - refuse revenue	–	–	–	–	–	–	–	–	–	–	–	8 972	8 972	9 457	9 968
Rental of facilities and equipment	242	242	242	242	242	242	242	242	242	242	242	242	2 899	3 055	3 220
Interest earned - external investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned - outstanding debtors	4 889	4 889	4 889	4 889	4 889	4 889	4 889	4 889	4 889	4 889	4 889	4 889	58 665	61 833	65 172
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	171	171	171	171	171	171	171	171	171	171	171	171	2 053	2 164	2 281
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies	8 337	8 337	8 337	8 337	8 337	8 337	8 337	8 337	8 337	8 337	8 337	8 337	100 042	105 444	111 138
Other revenue	95	95	95	95	95	95	95	95	95	95	95	95	1 138	1 199	1 264
Gains on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**37 863**	**37 863**	**37 863**	**37 863**	**37 863**	**37 863**	**37 863**	**37 863**	**37 863**	**37 863**	**37 863**	**46 835**	**463 324**	**488 344**	**514 714**

Supporting Table SA25 Consolidated budgeted monthly expenditure by type

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
Expenditure By Type															
Employee related costs	13 980	13 980	13 980	13 980	13 980	13 980	13 980	13 980	13 980	13 980	13 980	13 980	167 764	176 823	186 372
Remuneration of councillors	793	793	793	793	793	793	793	793	793	793	793	793	9 512	10 026	10 567
Debt impairment	6 192	6 192	6 192	6 192	6 192	6 192	6 192	6 192	6 192	6 192	6 192	6 192	74 299	78 311	82 540
Depreciation & asset impairment	4 426	4 426	4 426	4 426	4 426	4 426	4 426	4 426	4 426	4 426	4 426	4 426	53 115	55 983	59 006
Finance charges	75	75	75	75	75	75	75	75	75	75	75	75	900	949	1 000
Bulk purchases	14 042	14 042	14 042	14 042	14 042	14 042	14 042	14 042	14 042	14 042	14 042	14 042	168 500	177 599	187 189
Other materials	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	16 955	17 760	18 719
Contracted services	5 872	5 872	5 872	5 872	5 872	5 872	5 872	5 872	5 872	5 872	5 872	(16 734)	47 861	50 997	53 751
Transfers and subsidies	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	–	–	–	–	–	–	–	–	–	–	–	22 606	22 606	22 857	24 091
Loss on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**561 512**	**591 305**	**623 235**
Surplus/(Deficit)	**(8 930)**	**(8 930)**	**(8 930)**	**(8 930)**	**(8 930)**	**(8 930)**	**(8 930)**	**(8 930)**	**(8 930)**	**(8 930)**	**(8 930)**	**42**	**(98 188)**	**(102 961)**	**(108 521)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	24 912	26 257	27 675
Transfers and subsidies - capital (in-kind - all)															
Surplus/(Deficit) after capital transfers & contributions	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**2 118**	**(73 276)**	**(76 704)**	**(80 845)**
Taxation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**(6 854)**	**2 118**	**(73 276)**	**(76 704)**	**(80 845)**

Supporting Table SA26 Consolidated budgeted monthly revenue (municipal vote)

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
Revenue by Vote															
Vote 1 - Office of the Municipal Manager	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Budget and Treasury	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	160 650	169 325	178 469
Vote 3 - Corporate Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Community and Social Services	187	187	187	187	187	187	187	187	187	187	187	187	2 239	2 360	2 488
Vote 5 - Sport and Recreation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 6 - Public Safety	188	188	188	188	188	188	188	188	188	188	188	188	2 250	2 372	2 500
Vote 7 - Housing	246	246	246	246	246	246	246	246	246	246	246	246	2 949	3 108	3 276
Vote 8 - Health Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - Planning and Development	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - Roads Transport	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	24 912	26 257	27 675
Vote 11 - Electricity Services	13 085	13 085	13 085	13 085	13 085	13 085	13 085	13 085	13 085	13 085	13 085	13 085	157 022	165 502	174 439
Vote 12 - Water Services	8 991	8 991	8 991	8 991	8 991	8 991	8 991	8 991	8 991	8 991	8 991	8 991	107 889	113 715	119 856
Vote 13 - Waste Water Management	1 598	1 598	1 598	1 598	1 598	1 598	1 598	1 598	1 598	1 598	1 598	1 598	19 181	20 217	21 308
Vote 14 - Solid Waste Management	929	929	929	929	929	929	929	929	929	929	929	929	11 144	11 746	12 380
Vote 15 - Name of Vote	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote	**40 686**	**40 686**	**40 686**	**40 686**	**40 686**	**40 686**	**40 686**	**40 686**	**40 686**	**40 686**	**40 686**	**40 686**	**488 236**	**514 601**	**542 389**

Supporting Table SA26 Consolidated budgeted monthly expenditure (municipal vote)

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
Expenditure by Vote to be appropriated															
Vote 1 - Office of the Municipal Manager	3 638	3 638	3 638	3 638	3 638	3 638	3 638	3 638	3 638	3 638	3 638	3 638	43 654	46 209	48 704
Vote 2 - Budget and Treasury	4 788	4 788	4 788	4 788	4 788	4 788	4 788	4 788	4 788	4 788	4 788	4 788	57 456	60 558	63 829
Vote 3 - Corporate Services	1 983	1 983	1 983	1 983	1 983	1 983	1 983	1 983	1 983	1 983	1 983	1 983	23 793	25 078	26 432
Vote 4 - Community and Social Services	1 682	1 682	1 682	1 682	1 682	1 682	1 682	1 682	1 682	1 682	1 682	1 682	20 179	21 268	22 417
Vote 5 - Sport and Recreation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 6 - Public Safety	2 369	2 369	2 369	2 369	2 369	2 369	2 369	2 369	2 369	2 369	2 369	2 369	28 429	29 964	31 582
Vote 7 - Housing	19	19	19	19	19	19	19	19	19	19	19	19	229	241	254
Vote 8 - Health Services	54	54	54	54	54	54	54	54	54	54	54	54	644	678	715
Vote 9 - Planning and Development	102	102	102	102	102	102	102	102	102	102	102	102	1 226	565	595
Vote 10 - Roads Transport	3 087	3 087	3 087	3 087	3 087	3 087	3 087	3 087	3 087	3 087	3 087	3 087	37 046	39 047	41 155
Vote 11 - Electricity Services	14 498	14 498	14 498	14 498	14 498	14 498	14 498	14 498	14 498	14 498	14 498	14 498	173 981	183 376	193 278
Vote 12 - Water Services	9 251	9 251	9 251	9 251	9 251	9 251	9 251	9 251	9 251	9 251	9 251	9 251	111 008	117 002	123 320
Vote 13 - Waste Water Management	3 554	3 554	3 554	3 554	3 554	3 554	3 554	3 554	3 554	3 554	3 554	3 554	42 643	44 946	47 373
Vote 14 - Solid Waste Management	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	21 225	22 371	23 579
Vote 15 - Name of Vote	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	46 793	46 793	46 793	46 793	46 793	46 793	46 793	46 793	46 793	46 793	46 793	46 793	561 512	591 305	623 235
Surplus/(Deficit) before assoc.	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(73 276)	(76 704)	(80 845)
Taxation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(6 106)	(73 276)	(76 704)	(80 845)

Supporting Table SA27 Consolidated budgeted monthly revenue (functional classification)

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
Revenue - Functional															
Governance and administration	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	160 650	169 325	178 469
Executive and council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	13 388	160 650	169 325	178 469
Internal audit	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety	620	620	620	620	620	620	620	620	620	620	620	620	7 438	7 839	8 263
Community and social services	187	187	187	187	187	187	187	187	187	187	187	187	2 239	2 360	2 488
Sport and recreation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety	188	188	188	188	188	188	188	188	188	188	188	188	2 250	2 372	2 500
Housing	246	246	246	246	246	246	246	246	246	246	246	246	2 949	3 108	3 276
Health	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	24 912	26 257	27 675
Planning and development	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Road transport	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	24 912	26 257	27 675
Environmental protection	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services	24 603	24 603	24 603	24 603	24 603	24 603	24 603	24 603	24 603	24 603	24 603	24 603	295 236	311 179	327 983
Energy sources	13 085	13 085	13 085	13 085	13 085	13 085	13 085	13 085	13 085	13 085	13 085	13 085	157 022	165 502	174 439
Water management	8 991	8 991	8 991	8 991	8 991	8 991	8 991	8 991	8 991	8 991	8 991	8 991	107 889	113 715	119 856
Waste water management	1 598	1 598	1 598	1 598	1 598	1 598	1 598	1 598	1 598	1 598	1 598	1 598	19 181	20 217	21 308
Waste management	929	929	929	929	929	929	929	929	929	929	929	929	11 144	11 746	12 380
Other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	40 686	40 686	40 686	40 686	40 686	40 686	40 686	40 686	40 686	40 686	40 686	40 686	488 236	514 601	542 389

Supporting Table SA27 Consolidated budgeted monthly expenditure (functional classification)

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
Expenditure - Functional															
Governance and administration	**10 838**	**10 838**	**10 838**	**10 838**	**10 838**	**10 838**	**10 838**	**10 838**	**10 838**	**10 838**	**10 838**	**10 838**	**130 055**	**137 277**	**144 689**
Executive and council	3 187	3 187	3 187	3 187	3 187	3 187	3 187	3 187	3 187	3 187	3 187	3 187	38 250	40 514	42 701
Finance and administration	7 650	7 650	7 650	7 650	7 650	7 650	7 650	7 650	7 650	7 650	7 650	7 650	91 806	96 763	101 988
Internal audit	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety	**4 357**	**4 357**	**4 357**	**4 357**	**4 357**	**4 357**	**4 357**	**4 357**	**4 357**	**4 357**	**4 357**	**4 357**	**52 279**	**55 102**	**58 077**
Community and social services	1 915	1 915	1 915	1 915	1 915	1 915	1 915	1 915	1 915	1 915	1 915	1 915	22 977	24 217	25 525
Sport and recreation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety	2 369	2 369	2 369	2 369	2 369	2 369	2 369	2 369	2 369	2 369	2 369	2 369	28 429	29 964	31 582
Housing	19	19	19	19	19	19	19	19	19	19	19	19	229	241	254
Health	54	54	54	54	54	54	54	54	54	54	54	54	644	678	715
Economic and environmental services	**2 516**	**2 516**	**2 516**	**2 516**	**2 516**	**2 516**	**2 516**	**2 516**	**2 516**	**2 516**	**2 516**	**2 516**	**30 188**	**31 091**	**32 770**
Planning and development	102	102	102	102	102	102	102	102	102	102	102	102	1 226	565	595
Road transport	2 414	2 414	2 414	2 414	2 414	2 414	2 414	2 414	2 414	2 414	2 414	2 414	28 962	30 526	32 175
Environmental protection	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services	**29 071**	**29 071**	**29 071**	**29 071**	**29 071**	**29 071**	**29 071**	**29 071**	**29 071**	**29 071**	**29 071**	**29 071**	**348 857**	**367 695**	**387 550**
Energy sources	14 498	14 498	14 498	14 498	14 498	14 498	14 498	14 498	14 498	14 498	14 498	14 498	173 981	183 376	193 278
Water management	9 293	9 293	9 293	9 293	9 293	9 293	9 293	9 293	9 293	9 293	9 293	9 293	111 518	117 540	123 887
Waste water management	3 511	3 511	3 511	3 511	3 511	3 511	3 511	3 511	3 511	3 511	3 511	3 511	42 133	44 408	46 806
Waste management	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	21 225	22 371	23 579
Total Expenditure - Functional	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**46 793**	**561 512**	**591 305**	**623 235**
Surplus/(Deficit) before assoc.	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(73 276)**	**(76 704)**	**(80 845)**
Surplus/(Deficit)	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(6 106)**	**(73 276)**	**(76 704)**	**(80 845)**

Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Single-year expenditure to be appropriated															
Vote 1 - Office of the Municipal Manager	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Budget and Treasury	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Corporate Services	316	316	316	316	316	316	316	316	316	316	316	316	3 797	4 002	4 218
Vote 4 - Community and Social Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - Sport and Recreation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 6 - Public Safety	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 7 - Housing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - Health Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - Planning and Development	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - Roads Transport	692	692	692	692	692	692	692	692	692	692	692	692	8 300	8 748	9 221
Vote 11 - Electricity Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - Water Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - Waste Water Management	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - Solid Waste Management	1 131	1 131	1 131	1 131	1 131	1 131	1 131	1 131	1 131	1 131	1 131	1 131	13 570	14 303	15 076
Vote 15 - Name of Vote	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	25 667	27 053	28 514
Total Capital Expenditure	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	25 667	27 053	28 514

Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital Expenditure - Functional															
Governance and administration	633	633	633	633	633	633	633	633	633	633	633	(3 164)	3 797	4 002	4 218
Executive and council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration	633	633	633	633	633	633	633	633	633	633	633	(3 164)	3 797	4 002	4 218
Community and public safety	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and social services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sport and recreation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Road transport	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Energy sources	692	692	692	692	692	692	692	692	692	692	692	692	8 300	8 748	9 221
Water management	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management	692	692	692	692	692	692	692	692	692	692	692	692	8 300	8 748	9 221
Waste management	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	1 131	1 131	1 131	1 131	1 131	1 131	1 131	1 131	1 131	1 131	1 131	1 131	13 570	14 303	15 076
Funded by:															
National Government												23 667	23 667	27 053	28 514
Provincial Government / District												–	–	–	–
Transfers recognised - capital	–	–	–	–	–	–	–	–	–	–	–	23 667	23 667	27 053	28 514
Internally generated funds												2 000	2 000	–	–
Total Capital Funding	–	–	–	–	–	–	–	–	–	–	–	25 667	25 667	27 053	28 514

Supporting Table SA30 Consolidated budgeted monthly cash flow (Cash Receipts by Source)

MONTHLY CASH FLOWS	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
Cash Receipts By Source															
Property rates	4 213	4 213	4 213	4 213	4 213	4 213	4 213	4 213	4 213	4 213	4 213	4 213	50 561	53 291	56 169
Service charges - electricity revenue	10 249	10 249	10 249	10 249	10 249	10 249	10 249	10 249	10 249	10 249	10 249	10 249	122 985	129 626	136 626
Service charges - water revenue	2 923	2 923	2 923	2 923	2 923	2 923	2 923	2 923	2 923	2 923	2 923	2 923	35 071	36 965	38 961
Service charges - sanitation revenue	787	787	787	787	787	787	787	787	787	787	787	787	9 444	9 954	10 492
Service charges - refuse revenue	523	523	523	523	523	523	523	523	523	523	523	523	6 281	6 620	6 977
Rental of facilities and equipment	7 984	7 984	7 984	7 984	7 984	7 984	7 984	7 984	7 984	7 984	7 984	7 984	95 808	100 981	106 434
Interest earned - external investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned - outstanding debtors	4 889	4 889	4 889	4 889	4 889	4 889	4 889	4 889	4 889	4 889	4 889	4 889	58 665	61 833	65 172
Fines, penalties and forfeits	171	171	171	171	171	171	171	171	171	171	171	171	2 053	2 164	2 281
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer receipts - operational	8 337	8 337	8 337	8 337	8 337	8 337	8 337	8 337	8 337	8 337	8 337	8 337	100 042	105 444	111 138
Other revenue	95	95	95	95	95	95	95	95	95	95	95	95	1 138	1 199	1 264
Cash Receipts by Source	**40 171**	**40 171**	**40 171**	**40 171**	**40 171**	**40 171**	**40 171**	**40 171**	**40 171**	**40 171**	**40 171**	**40 171**	**482 048**	**508 079**	**535 515**
Other Cash Flows by Source															
Transfers and subsidies - capital (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises & Corporations, Higher Educational Institutions)															
Proceeds on disposal	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	2 076	24 912	26 257	27 675
Total Cash Receipts by Source	**42 247**	**42 247**	**42 247**	**42 247**	**42 247**	**42 247**	**42 247**	**42 247**	**42 247**	**42 247**	**42 247**	**42 247**	**506 960**	**534 336**	**563 190**

Supporting Table SA30 Consolidated budgeted monthly cash flow (Cash Payments by Type)

MONTHLY CASH FLOWS	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
Cash Payments by Type															
Employee related costs	14 384	14 384	14 384	14 384	14 384	14 384	14 384	14 384	14 384	14 384	14 384	14 384	172 604	181 924	191 748
Remuneration of councillors	793	793	793	793	793	793	793	793	793	793	793	793	9 512	10 026	10 567
Finance charges	75	75	75	75	75	75	75	75	75	75	75	75	900	949	1 000
Bulk purchases - Electricity	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	112 500	118 575	124 978
Bulk purchases - Water & Sewer	4 667	4 667	4 667	4 667	4 667	4 667	4 667	4 667	4 667	4 667	4 667	4 667	56 000	59 024	62 211
Other materials	1 515	1 515	1 515	1 515	1 515	1 515	1 515	1 515	1 515	1 515	1 515	1 515	18 177	19 048	20 076
Contracted services	5 872	5 872	5 872	5 872	5 872	5 872	5 872	5 872	5 872	5 872	5 872	5 872	70 467	73 854	77 842
Transfers and grants - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Cash Payments by Type	6 212	6 212	6 212	6 212	6 212	6 212	6 212	6 212	6 212	6 212	6 212	6 212	74 541	78 566	82 808
Other Cash Flows/Payments by Type															
Capital assets	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	2 139	25 667	27 053	28 514
Repayment of borrowing	930	930	930	930	930	930	930	930	930	930	930	930	11 161	11 764	12 399
Other Cash Flows/Payments	2 512	2 512	2 512	2 512	2 512	2 512	2 512	2 512	2 512	2 512	2 512	2 512	30 149	31 633	33 660
Total Cash Payments by Type	**48 473**	**48 473**	**48 473**	**48 473**	**48 473**	**48 473**	**48 473**	**48 473**	**48 473**	**48 473**	**48 473**	**48 473**	**581 678**	**612 415**	**645 804**
NET INCREASE/(DECREASE) IN CASH HELD	**(6 226)**	**(6 226)**	**(6 226)**	**(6 226)**	**(6 226)**	**(6 226)**	**(6 226)**	**(6 226)**	**(6 226)**	**(6 226)**	**(6 226)**	**(6 226)**	**(74 717)**	**(78 079)**	**(82 614)**
Cash/cash equivalents at the month/year begin:	4 053	(2 173)	(8 400)	(14 626)	(20 853)	(27 079)	(33 306)	(39 532)	(45 759)	(51 985)	(58 211)	(64 438)	4 053	(70 664)	(148 743)
Cash/cash equivalents at the month/year end:	(2 173)	(8 400)	14 626)	(20 853)	(27 079)	(33 306)	(39 532)	(45 759)	(51 985)	(58 211)	(64 438)	(70 664)	(70 664)	(148 743)	(231 357)

7. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. The high level indicators and targets per Department follows:

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
Strategic Goal: Improved social protection and education outcomes														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Indigent	% of households earning less than R3000 per month provided with access to free basic services by 30 June 2020 (GKPI)	1.11	CFO	N/A	0	Opex	0%	100%	100%	100%	100%	100%	Copy of a list of households provided with FBS

KPA 1 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE														
Strategic Goal: Improved provision of basic services to the residents of VKLM														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Waste Removal	Number of formal businesses with access to waste collection utilising mass containers as per the approved schedule per week.	1.5	ED:CSS	1.5.3	3 500	Opex	New	20	20	20	20	80	Copy of a signed register by the business representative
		Number of formal streets with street cleaning services per week as per schedule		ED:CSS	1.5.4	2 000	Opex	New	22	22	22	22	88	Copies of weekly street registers signed by the Workman

KPA 1 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE														
Strategic Goal: Improved provision of basic services to the residents of VKLM														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Waste Removal	Number of illegal dumping spots cleared per quarter as per schedule	1.5	ED:CSS	1.5.5	2 000	Opex	New	30	30	30	30	120	Copies of quarterly approved schedule signed by the Workman
	Disaster Management	% response time after hours (10 min) with respect to the request for emergency services received per month to vehicles out the gate	1.10	ED:CSS	N/A	0	Opex	97%	85%	85%	85%	85%	85%	Copies of monthly statistics register

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
Strategic Goal: Improved provision of basic services to the residents of VKLM														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Sanitation	% of households with access to basic levels of sanitation by 30 Jun 2020 – (GKPI)	1.1	ED:TS	N/A	500	Capex	100.6%	N/A	N/A	N/A	90,1%	90,1%	Register of beneficiaries
	Water	% of households with access to basic levels of water by 30 Jun 2020 (GKPI)	1.2	ED:TS	N/A	1 287	Capex	86.9%	N/A	N/A	N/A	93,6%	93,6%	Water meter connection booklet

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Housing	Number of monthly reports submitted to Council with respect to the # of new RDP Housing units provided by the PDoHS by June 2020	1.3	ED:TS	N/A	0	Opex	4	3	3	3	3	12	Copies of monthly reports tabled at Council
	Electricity	% of households with access to basic levels of electricity by 30 Jun 2020 (GKPI)	1.6	ED:TS	N/A	0	INEP	93.5%	N/A	N/A	N/A	93,5%	93.5%	Certificate of Compliance (CoC)
	Roads and Storm Water	Number of Kms of tarred roads and storm water provided by 30 Jun 2020	1.7	ED:TS	N/A	8 000	MIG	1.4 Kms	N/A	N/A	N/A	0.7km	0.7km	Practical / Completion certificates

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
Strategic Goal: Improved social protection and education outcomes														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Mandela Day	Number of events held to commemorate Nelson Mandela's Birthday by the 30th Sept 2019	1.12	MM	1.12.3	80	Opex	1	1	N/A	N/A	N/A	1	Copy of close-out reports for each event held
	Community Upliftment	Number of initiatives focused on improving the life of designated groups by the 30th Jun 2020		MM	1.12.4	760	Opex	3	2	2	1	N/A	5	Copy of close-out reports for each initiative
		Number of learners provided with financial support (Mayoral community programme) by the 31st March 2020	1.12	MM	N/A	350	Opex	82	N/A	N/A	70	N/A	70	Copies of successful learner applications and report on Registration Fee Assistance Fund allocation and Copy of close-out reports

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
Strategic Goal: Improved social protection and education outcomes														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Source R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Mainstream Disability and Gender	Number of events scheduled and held in terms of mainstreaming of gender (man and woman), disabled, elderly and children by the 30th Jun 2020	1.12	MM	1.12.5	60	Opex	14	2	2	N/A	2	6	Copy of close-out reports for each event
	Youth	Number of educational initiatives implemented in terms of the Youth by 30th Jun 2020		MM	1.12.6	200	Opex	10	2	3	3	1	9	Copy of close-out reports for each initiative
		Number of Sports and Arts and Culture events held in terms of the youth by 30th Jun 2020		MM	1.12.7	200	Opex	4	N/A	2	N/A	2	4	Copy of close-out reports for each event
		Number of Youth Imbizo's held by 30 June 2020		MM	1.12.9	100	Opex	4	1	1	1	1	4	Copy of close-out reports for each Imbizo's held
	Mainstream HIV/AIDS	Number of HIV/AID's educational awareness campaigns implemented each quarter	1.13	MM	1.13.1	40	Opex	9	1	1	1	1	4	Copy of close-out report of each campaign held

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
Strategic Goal: Improved social protection and education outcomes														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	All Services	Number of reports submitted to Council per month in terms of compliance to the CoGTA Back to Basics reporting system	1.1 to 1.7	MM	N/A	0	Opex	12	3	3	3	3	12	Copy of the monthly CoGTA Back to Basics reports and Council Resolution
	Project Management	% of new Capital projects started on time In terms of the appointment of consultants / contractors excluding NDM funded projects by 30 Sept 2019	1.4	MM	1.4.1	0	Opex	100%	100%	N/A	N/A	N/A	100%	Copies of the individual project appointment letters in terms of consultants/contractors

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
Strategic Goal: Improved provision of basic services to the residents of VKLM														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Improved Community awareness Waste removal	Number of community awareness campaigns in terms of waste management implemented per quarter	1.5	ED:CSS	1.5.1	0	Opex	7	1	1	1	1	4	Copy of close-out report for each campaign
		Number of formal household areas (inclusive of the repeated areas) with kerbside refuse collection services per week as per approved schedule (GKPI).		ED:CSS	1.5.2	10 000	Opex	25374	25	25	25	25	100	Copies of weekly approved waste removal collection schedules signed by the Workman
	Road Safety	Number of road safety awareness / prevention campaigns implemented per quarter	1.9	ED:CSS	1.9.1	0	Opex	7	N/A	2	2	2	6	Copy of close-out reports for each campaign

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
Strategic Goal: Improved provision of basic services to the residents of VKLM														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Disaster Management	% availability of emergency response vehicles per quarter to comply to the codes of practice (SANS 10090)	1.10	ED:CSS	1.10.1	550	Opex	63.2%	85%	85%	85%	85%	85%	Copies of monthly statistics register
		Number of community awareness programmes conducted per quarter with respect to emergency / disaster risk awareness		ED:CSS	1.10.2	0	Opex	6	1	1	2	2	6	Copies of the Public Education and Awareness Report
		% response time normal hours (5 min) with respect to the request for emergency services received per month to vehicles out the gate		ED:CSS	1.10.3	0	Opex	86.1%	85%	85%	85%	85%	85%	Copies of monthly statistics register

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
Strategic Goal: Improved social protection and education outcomes														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Libraries	Number of community members utilizing the library facilities monthly, excluding PC users	1.12	ED:CSS	1.12.1	25	Opex	12714	>3 000	>2 000	>3 000	>3 000	>11 000	Copies of monthly statistics register with names and signatures
		Number of PC users at the Library facilities per quarter		ED:CSS	1.12.2	0	DCSR	10430	>1 600	>1 600	>3 000	>3 000	>9 200	Copies of monthly statistics register
	Environmental Protection	Number of Greening and environmental awareness campaigns and initiatives implemented per quarter		ED:CSS	1.12.11	0	Opex	4	1	1	1	1	4	Copy of close-out reports for each campaign held

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
Strategic Goal: Improved provision of basic services to the residents of VKLM														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Sanitation	Number of households in Formal Human Settlements provided with (alternative sanitation) by June 2020	1.1	ED:TS	1.1.1	500	MIG	462	N/A	N/A	N/A	50	50	Beneficiary register

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Goal: Improved provision of basic services to the residents of VKLM

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/19	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Service Delivery	Project Management	Number of new Capital projects (infrastructure) completed in terms of agreed schedule excluding NDM funded projects by 30 Jun 2020	1.4	ED:TS	1.4.2	0	Capex	5	N/A	N/A	N/A	5	5	Copies of practical completion certificates
		% of expenditure of new Capital projects in terms of budget excl., NDM funded projects by 30 Jun 2020		ED:TS	1.4.3	24 957	Capex	100%	N/A	N/A	N/A	100%	100%	Monthly expenditure report
		% spend on conditional MIG grant by 30 Jun 2020		ED:TS	1.4.4	24 957	MIG	100%	25%	50%	75%	100%	100%	MIG expenditure report
	Environmental Protection	Number of trees planted in public spaces per quarter	1.12	ED:CSS	1.12.12	140	Opex	New	50	50	50	50	200	Copy of close out reports

KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT														
Strategic Goal: Improved compliance to MFMA and VKLM policy Framework														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial Viability	Financial Viability	Approval of MTREF Budget by the 31st May 2020	2.1	CFO	N/A	0	Opex	1	N/A	N/A	N/A	1	1	Copy of the approved Final Annual budget
		% of amounts billed collected per quarter		CFO	N/A	0	Opex	New	75%	75%	75%	75%	75%	Copy of monthly Section 71 report
Financial Manage ment	Financial Management	Draft Annual Financial Statements (AFS) submitted on or before the 31st Aug 2019	2.2	CFO	N/A	1 500	Opex	1	1	N/A	N/A	N/A	1	Copy of the Draft AFS
	Supply Chain Management	Number of quarterly SCM reports submitted to the Executive Mayor	2.3	CFO	N/A	0	Opex	4	1	1	1	1	4	Copy of the quarterly SCM report

KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT

Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial Management	Financial Management	Number of monthly section 71 MFMA reports submitted to Mayoral committee within legislative timeframes	2.2	CFO	2.2.1	0	Opex	8	2	2	2	2	8	Copy of monthly section 71 report
		Midyear section 72 MFMA report submitted to Mayoral committee within legislative timeframes by 25 January 2020		CFO	2.2.2	0	Opex	1	N/A	N/A	1	N/A	1	Copy of the Section 72 Report
		Number of quarterly section 52(d) MFMA reports submitted to Mayoral committee within legislative timeframes		CFO	2.2.3	0	Opex	4	1	1	1	1	4	Copy of the quarterly section 52(d) report

KPA 2: Financial Viability and Finance Management

Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial management	Financial Management	% of approved (compliant) invoices paid within 30 days	2.2	CFO	2.2.4	0	Opex	74%	100%	100%	100%	100%	100%	Copy of the monthly expenditure invoice reconciliation report
		% spend on conditional FMG grant per quarter		CFO	2.2.6	1 770	FMG	100%	25%	50%	75%	100%	100%	Copies of the monthly FMG Report
		% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (Finance only)		CFO	2.2.10	0	Opex	8%	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report
		% Debt coverage ratio (GKPI) by 30th Jun 2020		CFO	2.2.12	0	Opex	33%	N/A	N/A	N/A	45%	45%	Statement of financial position and statement of financial performance

KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT

Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial management	Financial Management	% outstanding service debtors to revenue (GKPI) by 30th Jun 2020	2.2	CFO	2.2.13	0	Opex	33%	N/A	N/A	N/A	32%	32%	Statement of Financial Position, Statement of Financial Performance , Notes to the AFS,
		Cost coverage ratio (GKPI) by 30th Jun 2020		CFO	2.2.14	0	Opex	7.8:1	N/A	N/A	N/A	7.8:1	7.8:1	Statement of Financial Position, Statement of Financial Performance , Notes to the AFS,

KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT

Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial management	Supply Chain Management	Average # of days elapsed (<90), measured in terms of the competitive bidding process closing for tenders over R200,000	2.3	CFO	2.3.1	0	Opex	<90	<90	<90	<90	<90	<90	Copy of the SCM Register
		Number of quarterly deviation reports submitted to the MM (Total organisation)		CFO	2.3.2	0	Opex	4	1	1	1	1	4	Copy of the quarterly SCM deviation report
	Asset Management	Annual submission of the asset verification report to the MM by 30th June 2020		CFO	2.3.3	0	Opex	1	N/A	N/A	N/A	1	1	Copy of the fixed asset verification report

KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT															
Strategic Goal: Improved compliance to MFMA and VKLM policy Framework															
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20						
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE	
Financial Management	Improved Compliance to Legislation & Policies (Financial Management)	% spend of the total operational Budget per quarter	2.2	MM	2.2.7	0	Opex	96%	50%	75%	85%	96%	96%	Copy of the quarterly section 52(d) report	
		% spend on employee costs in terms of the total operational Budget per quarter		MM	2.2.9	0	Opex	30%	<34%	<34%	<34%	<34%	<34%	Copy of the quarterly section 52(d) report	
		% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (OMM)		MM	2.2.22	0	Opex	0%	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report	
		% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (Total Organisation)		MM	2.2.23	0	Opex	11%	5%	5%	5%	5%	5%	Copies of approved financial overtime schedule report	

KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT														
Strategic Goal: Improved compliance to MFMA and VKLM policy Framework														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial Management	Improved Compliance to Legislation & Policies (Financial Management)	% of employees exceeding legislated overtime levels stipulated as not more than (45) hours per month per employee (Total Organisation)	2.2	MM	2.2.26	0	Opex	10%	10%	10%	10%	10%	10%	Copies of approved financial overtime schedule report
		Number of monthly reports submitted to Council in terms of legislated overtime levels (Total Organisation)		ED:CS	2.2.19	0	Opex	10	2	3	3	3	11	Copies of monthly overtime reports
		% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (CS only)		ED:CS	2.2.20	0	Opex	0%	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report

KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT

Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial Management	Improved Compliance to Legislation & Policies (Financial Management)	% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (CSS only) (excl., essential services)	2.2	ED:CSS	2.2.16	0	Opex	1.3%	0%	0%	0%	0%	0%	Copies of approved financial overtime schedule report
		% of employees exceeding legislated overtime levels stipulated as not more than (45) hours per month per employee (CSS only) (essential services)		ED:CSS	2.2.17	0	Opex	19.1%	20%	20%	20%	20%	20%	Copies of approved financial overtime schedule report

KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT

Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Source R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial Management	Improved Compliance to Legislation & Policies (Financial Management)	% of employees exceeding legislated overtime levels stipulated as not more than (40) hours per month per employee (TS) (excl., essential services)	2.2	ED:TS	2.2.24	0	Opex	4%	10%	10%	30%	30%	30%	Copies of approved financial overtime schedule report
		% of employees exceeding legislated overtime levels stipulated as not more than (45) hours per month per employee (TS) (essential services)		ED:TS	2.2.25	0	Opex	16.3%	30%	30%	10%	10%	10%	Copies of approved financial overtime schedule report

KPA 2: FINANCIAL VIABILITY AND FINANCE MANAGEMENT

Strategic Goal: Improved compliance to MFMA and VKLM policy Framework

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Source R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Financial Management	Financial Management & Revenue Enhancement	Number of road traffic law enforcement conducted per quarter.	2.2	ED:CSS	2.2.27	0	Opex	New	1	1	1	1	4	Copy of close up report for traffic enforcement activities.
		Number of flammable liquids permits issued by 30 June 2020		ED:CSS	2.2.20	15	Opex	New	N/A	N/A	N/A	26	26	Copy of permits register

KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION														
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Operational Efficiency	Performance Management	% of KPIs attaining organisational targets by 30th June 2020 (Total organisation)	3.4	MM	N/A	0	Opex	60,3%	75%	85%	90%	100%	100%	Copies of the quarterly consolidated performance report
	Organisational Development	% approved critical positions processed within (5) months (Sec 56/54 A) which will become vacant during 2019/20	3.1	ED:CS	N/A	0	Opex	50%	100%	100%	100%	100%	100%	Copies of Progress report submitted to the Executive Mayor
		Submit a Final report to the MM after conducting an employee satisfaction by 30 Jun 2020		ED:CS	N/A	0	Opex	0	N/A	N/A	N/A	1	1	Copy of final satisfaction survey evaluation report

KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION														
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Organisational Development	Organisational Development	% of employees from previously disadvantaged groups appointed in the three highest Task Grades of management as per the approved 2019/20 EE plan (GKPI)	3.2	ED:CS	N/A	0	Opex	0%	N/A	N/A	N/A	85%	85%	Copies of appointment letters
		% of budget spent implementing the Workplace Skills Plan (GKPI) by 30 June 2020	3.3	ED:CS	N/A	1 500	SETA GRANT	100%	N/A	N/A	N/A	100%	100%	Copies of the WSP and section 52 (d) report

KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION														
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Operational Efficiency	Performance Management	Number of formal bi-annual performance reviews conducted with Section 56 employees	3.4	MM	3.4.1	20	Opex	0	N/A	N/A	1	1	2	Agenda and copies of individual managers signed assessment forms
	Organisational Development	% of disciplinary proceedings initiated in relation to reported matters per quarter".	3.1	MM	3.1.5	0	Opex	100%	100%	100%	100%	100%	100%	Copies of all disciplinary matters reported and those referred that were formally investigated
	ICT	% of AG queries in terms of ICT resolved by year-end	3.7	MM	3.7.1	1 100	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly AG Action Plan status report
		% of Internal Audit findings in terms of ICT resolved by year-end		MM		0	Opex	New	100%	100%	100%	100%	100%	Copy of the quarterly AG Action Plan status report
		% availability of ICT services per quarter		MM	3.7.2	2 104	Opex	95%	95%	95%	95%	95%	95%	Copies of the quarterly ICT report

KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION														
Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Operational Efficiency	ICT	Number of ICT Projects implemented per quarter	3.7	MM	3.7.3	7 000	Opex	New	1	1	1	1	4	Quarterly reports on implementation of ICT projects
		Number of the ICT Steering Committee meetings held per quarter		MM	3.7.4	0	Opex	New	N/A	1	N/A	1	2	Quarterly reports of ICT Steering Committee meetings held

KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Operational Efficiency	Performance Management	% of KPIs attaining organisational targets by 30th Jun 2020 (OMM)	3.4	MM	3.4.2	0	Opex	56.1%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance reports
		% of KPIs attaining organisational targets by 30th Jun 2020 (Finance)		CFO	3.4.6	0	Opex	60.9%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance report
		% of KPIs projects attaining organisational targets by 30 Jun 2020 (CS)		ED:CS	3.4.4	0	Opex	44.4%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance report
		% of KPIs attaining organisational targets by 30 Jun 2020 (CSS)		ED:CSS	3.4.5	0	Opex	61.9%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance report
		% of KPIs attaining organisational targets by 30 Jun 2020 (TS)		ED:TS	3.4.3	0	Opex	73.9%	75%	85%	90%	100%	100%	Copy of the quarterly consolidated performance report

KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Organisational Development	Organisational Development	Review and submit organisational structure (aligned to the IDP and Budget) to Council for approval before June 2020	3.1	ED:CS	3.1.1	0	Opex	1	N/A	N/A	N/A	1	1	Copy of approved annual organogram
		Number of monthly staff turnover reports submitted to Council		ED:CS	3.1.2	0	Opex	11	3	3	3	3	12	Copies of monthly staff turnover reports
		% of approved vacant posts (below Sec 56/54 A)(previously filled) processed within (3) months		ED:CS	3.1.3	0	Opex	100%	100%	100%	100%	100%	100%	Copies of appointment letters and a full report

KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Organisational Development	Organisational Development	Number of quarterly progress reports submitted to Council with respect to the status of the job evaluation exercise	3.1	ED:CS	3.1.6	0	Opex	0	1	1	1	1	4	Copies of quarterly job evaluation progress reports
	Workplace Skills Development	Workplace Skills Plan (WSP) and Annual Training Report (ATR) submitted on due date 30 April 2020	3.3	ED:CS	3.3.1	0	Opex	1	N/A	N/A	N/A	1	1	Copies of WSP and ATR submitted to the LG SETA
		Number of quarterly training status reports submitted to the District		ED:CS	3.3.4	0	Opex	4	1	1	1	1	4	Copy of quarterly training status report submitted to the District
		Number of employees trained per quarter in line with the approved 2019/20 WSP		ED:CS	3.3.3	1 500	SETA GRANT	106	10	10	10	11	41	Copies of the approved WSP report and quarterly training status report submitted to the District

KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Strategic Goal: Improved efficiency and effectiveness of the Municipal Administration

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Organisational Development	Workplace Health and Safety	Number of monthly workplace inspections conducted and submitted to the MANCO	3.5	ED:CS	3.5.4	0	Opex	225	3	3	3	3	12	Copies of monthly inspection reports
		Number of quarterly SHE related reports submitted to the MM		ED:CS	3.5.2	0	Opex	3	1	1	1	1	4	Copy of the quarterly SHE related reports
		Number of employees who have participated in the approved 2019/20 Wellness programmes per quarter		ED:CS	3.5.3	600	Opex	75	50	50	50	50	200	Copy of the quarterly Employee Wellness Programme (EWP) register
	Labour Relations	Number of Local Labour Forum (LLF) meetings agendas processed every second month as per approved Calendar of Events	3.6	ED:CS	3.6.1	0	Opex	5	2	1	1	2	6	Copy of the agenda, minutes and the attendance registers of the meetings held

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Accountability	Community Participation	% functionally of the Ward Committee per quarter	4.1	MM	N/A	0	Opex	78%	78%	78%	78%	78%	78%	Copies of quarterly ward committee's reports submitted to Council
Good Governance	Good Governance	% of total MPAC resolutions raised and resolved per quarter	4.2	MM	N/A	0	Opex	100%	80%	85%	95%	100%	100%	Copies of the quarterly MPAC resolutions raised and the respective managers response
	Risk Management	% execution per quarter of Risk Management Plan in line with detailed time schedule (total organisation)	4.3	MM	N/A	0	Opex	85%	85%	85%	85%	85%	85%	Copies of the Quarterly Risk Reports, Agenda and minutes of the Risk Management Meetings
	Internal Audit	Number of quarterly reports in terms of implementation of the Audit Action Plan submitted to Council and Provincial Treasury		MM	N/A	0	Opex	2	1	1	1	1	4	Copies of the quarterly IA report submitted to the Audit Committee

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
Strategic Goal: Improve community confidence in the system of local government														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Good Governance	Obtain an Unqualified opinion from the annual audit outcome from the Auditor General	4.2	MM	N/A	0	Opex	Qualified Opinion	N/A	Unqualified Opinion	N/A	N/A	Unqualified Opinion	Copy of the Auditor General's audited annual management letter
	Internal Audit	% of AG Management Letter findings resolved by 30th Jun 2020 (Total organization)	4.7	MM	N/A	0	Opex	89%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Accountability	Community Participation	Number of Ward operational plans submitted to Council per annum	4.1	MM	4.1.1	200	Opex	9	9	N/A	N/A	N/A	9	Copy of annual Ward operational plans submitted to Council
		Number of Ward Committees meetings held per quarter		MM	4.1.2	0	Opex	106	27	27	27	27	108	Copies of quarterly ward committee's reports submitted to Council
		Number of Community stakeholder meetings facilitated and attended by 30th June 2020		MM	4.1.3	340	Opex	9	9	9	9	9	36	Registers and any other documentary evidence relating to the meeting
Good Governance	Good Governance	Draft Consolidated Annual Report submitted on or before the 31st Aug 2019	4.2	MM	4.2.10	0	Opex	1	1	N/A	N/A	N/A	1	Copy of Draft Consolidated Annual Report
		Submission of final audited consolidated Annual Report to Council by the 31st Jan 2020		MM	4.2.11	0	Opex	1	N/A	N/A	1	N/A	1	Copy of Final Annual Report

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Good Governance	Submission of Oversight Report to Council by the 30th March 2020	4.2	MM	4.2.12	0	Opex	0	N/A	N/A	1	N/A	1	Annual Oversight Report
		2020/21 IDP review Process Plan approved by 30th July 2019		MM	4.2.13	0	Opex	New	1	N/A	N/A	N/A	1	Copy of approved IDP review Process Plan
		Final IDP tabled and approved by Council by the 31st May 2020		MM	4.2.14	0	Opex	0	N/A	N/A	N/A	1	1	Copy of Final IDP and Council resolution item reference approving the document
		Number of new/reviewed ICT policies/strategies approved by Council by the 30th Jun 2020		MM	4.2.15	0	Opex	13	N/A	N/A	N/A	13	13	Copies of approved reviewed / new Policies
		Final SDBIP approved by Executive Mayor within 28 days after approval of Budget		MM	4.2.16	0	Opex	1	N/A	N/A	N/A	1	1	Copy of Final approved SDBIP

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
Strategic Goal: Improve community confidence in the system of local government														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Aloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Good Governance	Number of Section 79 Committee meetings held per quarter	4.2	MM	4.2.3	0	Opex	33	9	6	9	9	33	Copies of agenda and minutes of each of Section 79 Committee meeting convened

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Good Governance	Adjusted Budget and SDBIP approved by Executive Mayor by the end of February 2020	4.2	MM	4.2.17	0	Opex	1	N/A	N/A	1	N/A	1	Copy of Adjustment Budget and SDBIP
		% of Council meetings resolutions resolved within the prescribed timeframe of (3) months (Total organisation)		MM	4.2.18	0	Opex	90%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		% of Council meeting resolutions resolved per quarter (OMM)		MM	4.2.19	0	Opex	91%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		% of Council meetings resolutions resolved per quarter (Finance only)		CFO	4.2.9	0	Opex	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		% of Council meeting resolutions resolved per quarter (CS only)		ED:CS	4.2.4	0	Opex	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Good Governance	% of Council meeting resolutions resolved per quarter (CSS only)	4.2	ED:CSS	4.2.7	0	Opex	90%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		% of Council meeting resolutions resolved per quarter (TS)		ED:TS	4.2.5	0	Opex	100%	100%	100%	100%	100%	100%	Copy of quarterly status report of Council resolutions resolved
		Number of quarterly Compliance Register Reports submitted to Council		ED: CS	4.2.20	0	Opex	0	1	1	1	1	4	Copy of quarterly Compliance Register Report
		Number of ordinary Council meeting held by June 2020 as per the approved Calendar of Events		MM	4.2.1	0	Opex	8	3	2	3	3	11	Council meeting minutes
		Number of ordinary MAYCO meetings held by June 2020 as per the approved Calendar of Events		MM	4.2.2	0	Opex	10	3	2	3	3	11	Copies of MAYCO meeting minutes and attendance register

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
Strategic Goal: Improve community confidence in the system of local government														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Good Governance	Number of MPAC committee meetings held per quarter	4.2	MM	4.2.21	0	Opex	New	1	1	1	1	4	Copies of agenda, attendance register and minutes
		Number of MPAC committee reports submitted to Council per quarter		MM	4.2.22	0	Opex	New	1	1	1	1	4	Copies of agenda, attendance register and minutes
		Draft 2020/21 IDP tabled before Council for adoption by 31st March 2020		MM	4.2.23	0	Opex	New	N/A	N/A	1	N/A	1	Copy of the draft 2019/20 IDP and Council Resolution

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Risk Management	Risk Management Committee Charter reviewed by the committee by the 31st May 2020	4.3	MM	4.3.4	0	Opex	1	N/A	N/A	N/A	1	1	Copy of both approved Risk Management Committee Charter
		Risk Management Implementation Plan approved by 30th Jun 2020		MM	4.3.5	0	Opex	1	N/A	N/A	N/A	1	1	Copy of approved Risk Management Implementation Plan
		% execution per quarter of Risk Management Plan in line with detailed time schedule (OMM)		MM	4.3.6	0	Opex	85%	85%	85%	85%	85%	85%	Copy of the Quarterly Risk Report and the minutes of the risk management meeting
		% execution per quarter of Risk Management Plan in line with detailed time schedule (Finance only)		CFO	4.3.3	0	Opex	84%	100%	100%	100%	100%	100%	Copy of the quarterly Risk Report
		% execution per quarter of Risk Management Plan in line with detailed time schedule (CS only)		ED:CS	4.3.1	0	Opex	100%	85%	85%	85%	85%	85%	Copy of the quarterly Risk Report

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Risk Management	% execution per quarter of Risk Management Plan in line with detailed time schedule (CSS only)	4.3	ED:CSS	4.3.2	0	Opex	73.5%	80%	80%	80%	80%	80%	Copy of the quarterly Risk Report
		% execution per quarter of Risk Management Plan in line with detailed time schedule by (TS)		ED:TS	4.3.9	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly Risk Report
		Number of Risk Management reports submitted to the Risk Management Committee per quarter		MM	4.3.7	0	Opex	4	1	1	1	1	4	Copy of quarterly Risk Managemen t Committee report
		Number of Risk Management Committee reports submitted to Council per quarter		MM	4.3.8	0	Opex	4	1	1	1	1	4	Copies of Risk Managemen t Committee reports

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Internal Audit	% of AG Management Letter findings resolved (in terms of the Audit Action Plan) by 30th Jun 2020 (OMM).	4.7	MM	4.7.7	0	Opex	88%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
		% of AG Management Letter findings resolved by 30th Jun 2020 (Finance only)		CFO	4.7.5	0	Opex	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
		% of AG Management Letter findings resolved by 30 Jun 2020 (CS only)		ED:CS	4.7.2	0	Opex	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
		% of AG Management Letter findings resolved by 30 Jun 2020 (CSS only)		ED:CSS	4.7.3	0	Opex	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report
		% of AG Management Letter findings resolved by 30 Jun 2020 (TS)		ED:TS	4.7.11	0	Opex	100%	N/A	N/A	50%	50%	100%	Copy of the quarterly AG Action Plan status report

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Internal Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total Organisation)	4.7	MM	4.7.8	0	Opex	0%	N/A	N/A	50%	50%	100%	Copy of the quarterly IA report submitted to the Audit Committee
		Number of Internal Audit reports submitted to the Audit Committee per quarter		MM	4.7.9	0	Opex	2	1	1	1	1	4	Copy of the quarterly IA progress report
		Action Plan on issues raised by the Auditor General compiled and tabled to Council by January 2020		MM	4.7.10	0	Opex	1	N/A	N/A	1	N/A	1	Copy of approved Action Plan
Customer Relationship Management	Customer/ Stakeholder Relationship Management	Number of quarterly Customer Complaint reports submitted to Council (inclusive of Presidential Hotline)	4.1	MM	4.1.4	0	Opex	3	1	1	1	1	4	Copy of quarterly Customer Complaint reports

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Internal Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (OMM only)	4.7	MM	4.7.13	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (Finance only)		CFO	4.7.6	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (CS only)		ED:CS	4.7.1	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (CSS only)		ED:CSS	4.7.4	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 Jun 2020 (TS)		ED:TS	4.7.12	0	Opex	100%	100%	100%	100%	100%	100%	Copy of the quarterly internal audit report

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Improve community confidence in the system of local government

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Good Governance	Good Governance	Number of new/reviewed policies and By-Laws approved by Council by 30 June 2020 (Finance only)	4.2	CFO	4.2.8	0	Opex	17	N/A	N/A	N/A	18	18	Copies of approved reviewed / new Policies and Council Resolution
		Number of new/reviewed policies approved by 30 June 2020 (CS only)		ED:CS	4.2.14	0	Opex	2	N/A	N/A	N/A	10	10	Copies of approved reviewed / new Policies and Council Resolution
		Number of new/reviewed policies and By-Laws approved by 30 June 2020 (CSS only)		ED:CSS	4.2.6	0	Opex	0	N/A	N/A	N/A	3	3	Copies of approved reviewed / new Policies and By-Laws
	Improved Compliance to Legislation & Policies(Public Safety)	Number of Municipal firearms audit performed by 30 June 2020		ED:CSS	4.2.24	0	Opex	New	1	1	1	1	4	Copies of audited firearms report
	Improved Cemeteries Management	Number of Cemeteries Management Forum Meetings Scheduled & Held per quarter		ED:CSS	4.2.25	0	Opex	New	1	1	1	1	4	Close out report for each forum meeting to include minutes & attendances registers

KPA 5: SPATIAL DEVELOPMENT

Strategic Goal: Increase regularisation of built environment

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Land Tenure and Spatial Development	Land Tenure and Spatial Development	% of new registered building plan applications (fully compliant with the National Building Regulations and Standards) submitted and approved within agreed timeframes of 28 days.	5.1	ED:TS	5.1.1	0	Opex	100%	100%	100%	100%	100%	100%	Copy of application Register
		% of land use applications received and processed withi n 90 days by authorised officer		ED:TS	5.1.2	0	Opex	New	100%	100%	100%	100%	100%	Copy of the land use applications report
		% of land use applications received and referred to Nkangala District Tribunal within 90 days from VKLM		ED:TS	5.1.3	0	Opex	New	100%	100%	100%	100%	100%	The list of application received and referred to NDM (Land tribunal)

KPA 5: SPATIAL DEVELOPMENT														
Strategic Goal: Increase regularisation of built environment														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Land Tenure and Spatial Development	Land Tenure and Spatial Development	Number of interventions initiated to rehabilitate illegal dumping sites into public parks by 30 June 2020	5.1	ED:CSS	5.1.4	200	Opex	New	N/A	1	N/A	1	2	Copy of close out reports for rehabilitated illegal dumping sites

KPA 6: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal: Increased economic activity and job creation

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Economic Growth and Development	Economic Growth and Development	Number of MOU's signed with respect to external Social Responsibility Programmes by 30 June 2020	6.1	MM	N/A	0	Opex	0	N/A	N/A	N/.A	2	2	Copy of the MOU's signed
		Number of EPWP Full Time Equivalent (FTE's) job opportunities provided through the implementation of Capital projects by 30 Jun 2020 (GKPI)		ED:TS	N/A	0	Opex	19.1	N/A	N/A	8	8	16	Job opportunit y report
		Number of reports submitted to Council with respect to the Corporate Social Investment (CSI) programmes of both Business and Mining organisations (bi-annual)		MM	6.1.3	0	Opex	0	N/A	N/A	N/A	2	2	Copies of quarterly reports submitted to Council

KPA 6: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal: Increased economic activity and job creation

Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Economic Growth and Development	Economic Growth and Development	Number of skills development initiatives scheduled and held in terms of the youth each quarter	6.1	MM	6.1.4	500	Opex	7	1	1	1	1	4	Copies of the agenda and attendance registers
		Number of SMME's and Cooperatives capacity building skill workshops scheduled and held by the 30th Jun 2020 (inclusive of youth owned companies/ co-operatives)		MM	6.1.5	250	Opex	4	1	1	1	1	4	Copy of close-out reports for each event
		Number of events held to promote tourism within the municipality bi-annually		MM	6.1.6	120	Opex	0	N/A	1	N/A	1	2	Copy of close-out reports for each event
		Number of EPWP Full Time Equivalent (FTE's) created through social, culture and environment initiatives per quarter		MM	6.1.2	1 994	EPWP GRANT	294.8	40	40	40	50	170	Copy of monthly DPW Summary report

KPA 6: LOCAL ECONOMIC DEVELOPMENT														
Strategic Goal: Increased economic activity and job creation														
Strategic Thrust	Programme	KPI	IDP Link	Resp. MM/ED	SDBIP Ref No	Budget Alloc. R'000	Budget Source	Baseline	2019/20					
								2017/18	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Economic Growth and Development	Economic Growth and Development	Number of Capital projects (infrastructure) that provide employment through EPWP initiatives per quarter	6.1	ED:TS	6.1.1	0	Capex	7	N/A	N/A	5	0	5	EPWP Payment register
	Job creation & community empowerment	Number of work opportunities created through the EPWP by 30 June 2020 (CSS only)		ED:CSS	6.1.7	500	Opex	New	N/A	N/A	N/A	100	100	Copy of close out report
	Youth Development	Number of Youth Development Summits held by 30 June 2020	6.2	MM	6.2.2	400	Opex	0	N/A	1	N/A	N/A	1	Council resolution to host the event and close out summit report

8. VKLM CAPITAL PROJECTS

A three-year capital works plan has been developed that will be funded in part through MIG funding. The budget has been aligned to the Strategic and Developmental Objectives and Outcomes crafted in the process of the IDP review cycle, to enable the strategic intent and mandate of the 2019/20 IDP to be attained. It should be noted that the Municipality is faced with serious financial constraints to cater for all Capital and Operational needs identified and has therefore prioritised as deemed appropriate to address the strategies developed during the annual review of the IDP.

VICTOR KHANYE LOCAL MUNICIPALITY CAPITAL PROGRAM 2019/2020 to 2021/2022								
		BUDGETED SPENDING - 2019/2020						
	DETAILS	IDP	PURCHASE / CONSTRUCT		TOTAL	FUNDING	2019/20	2020/21
		Program	NEW	REPLACE		SOURCE		
1	2	3	4	5	7	8	7	8
	CAPITAL EXPENDITURE							
1	**Parks, Sport & Recreation**	PCC	3 808 540		3 808 540		4 014 201	4 230 968
	Upgrading of all municipal sport facilities		3 808 540	0	3 808 540	MIG	4 014 201	4 230 968
2	**Waste Management: Sanitation**	WS	10 574 400		10 574 400		11 141 201	11 742 826
	Provision of sanitation in rural areas		570 400	0	570 400	MIG	601 201	633 666
	Security boundary fencing - Landfill site		10 000 000	0	10 000 000	MIG	10 540 000	11 109 160

3	**Road Transport**	**RSW**	**8 300 000**		**8 300 000**		**8 748 200**	**9 220 603**
	Tarring of roads and paving of roads		8 300 000	0	8 300 000	MIG	8 748 200	9 220 603
4	**Water**	**WS**	**31 000 000**	**0**	**31 000 000**		**16 054 000**	**1 110 916**
	Security boundary fencing - Water		1 000 000	0	1 000 000	MIG	1 054 000	1 110 916
	Regional Bulk Infrastructure Grant		30 000 000		30 000 000	RBIG	15 000 000	0
5	**Electricity**	**ES**	**2 969 000**	**0**	**2 000 000**		**12 225 000**	**7 376 832**
	Fleet Management		2 000 000		2 000 000	OWN	2 108 000	2 221 832
	PMU			0		MIG		
	Integrated National Electrification Programme (municipal) grant			0		INEP	10 000 000	5 000 000
	Integrated National Electrification Programme (Eskom) grant		969 000	0	969 000	INEP (Eskom)		
	Nkangala District Municipality		**13 559 714**	**0**	**13 551 744**		**0**	**0**
	Various Projects as per attached list		13 551 774	0	13 551 744	NDM	0	0
	TOTAL CAPITAL FUNDING		**70 211 654**		**70 211 654**		**52 182 602**	**33 682 145**

VICTOR KHANYE LOCAL MUNICIPALITY
CAPITAL PROGRAM
2019/2020 to 2021/2022

		BUDGETED SPENDING - 2019/2020						
	DETAILS	IDP	PURCHASE / CONSTRUCT		TOTAL	FUNDING SOURCE	2019/20	2020/21
		Program	NEW	REPLACE				
1	2	3	4	5	7	8	7	8
	SOURCE OF FINANCE							
	RBIG		30 000 000	0	30 000 000		15 000 000	0
	Integrated national electrification programme (municipal) grant						10 000 000	5 000 000
	Integrated national electrification programme (Eskom) grant		969 000	0	969 000		147 000	155 000
	Contribution from revenue		2 000 000	0	2 000 000		2 108 000	2 221 832
	Municipal Infrastructure Grant (MIG)		23 690 910	0	23 690 910		24 957 602	26 305 313
	Other: Grant: Nkangala DM		13 551 774	0	13 551 774		0	0
	TOTAL CAPITAL FUNDING		**70 211 654**	0	**70 211 654**		**52 182 602**	**33 682 145**

NOTE: 1. Carry-over projects are only an estimation at this stage as the actual figure will be determined with greater accuracy closer to Financial year-end.

9. CONCLUSION

The SDBIP is a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and section 46 (end-of-year annual reports). This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.

SIGNED: .....

DATE: 28 JUNE 2019

EXECUTIVE MAYOR: Cllr EN Makhabane

SIGNED: .....

DATE: 28/06/2019

ACTING MUNICIPAL MANAGER: Mr WV Magqaza